

AGENDA MEETING NOTICE

Board of Directors Meeting

DATE: Wednesday, October 9, 2024

TIME: 8:30 a.m.

LOCATION: Staples Street Center – 2ND Floor Boardroom, 602 North Staples St., Corpus Christi, TX

BOARD OF DIRECTORS OFFICERS

Arthur Granado, Chair Anna Jimenez, Vice Chair Lynn Allison, Board Secretary/ Legislative Chair

BOARD OF DIRECTORS MEMBERS

Beatriz Charo, Administration & Finance Chair Armando Gonzalez, Rural & Small Cities Chair Aaron Muñoz, Operations & Capital Projects Chair David Berlanga Gabi Canales Jeremy Coleman Eloy Salazar Amanda Torres

	TOPIC	SPEAKER	EST.TIME	REFERENCE	
1.	Pledge of Allegiance	A. Granado/ U.S. Veteran, TBD	1 min.		
2.	Safety Briefing	J. Esparza	3 min.		
3.	Roll Call and Establish Quorum	M. Montiel	1 min.		
4.	Confirm Posting of Meeting's Public Notice in Accordance with Texas Open Meetings Act, Texas Government Code, Chapter 551	A. Granado	1 min.		
5.	Public Notice on Executive Session	A. Granado	1 min.		
	Public Notice is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the provisions of the Open Meetings Act, Chapter 551 of the Texas Government Code. In the event the Board elects to go into executive session regarding an agenda item, the section or sections of the Open Meetings Act authorizing the executive session will be publicly announced by the presiding officer				
6.	Receipt of Conflict of Interest Affidavits	A. Granado	1 min.		
7.	Opportunity for Public Comment 3 min. limit – no discussion	A. Granado	3 min.		
	Public Comment may be provided in writing, limited to 1,000 characters, by using the Public Comment Form online at www.ccrta.org/news-opportunities/agenda or by regular mail or hand-delivery to the CCRTA at 602 N. Staples St., Corpus Christi, TX 78401, and MUST be submitted no later than 5 minutes after the start of a meeting in order to be provided for consideration and review at the meeting. All Public Comments submitted shall be placed into the record of the meeting.				
8.	Awards and Recognition – a) New Hires b) Retiree c) Texas Workforce Commission – "We Hire Vets" Award to CCRTA	D. Majchszak	7 min.		
9.	Discussion and Possible Action to Approve Board Minutes of the September 11, 2024 Board of Directors Meeting	A. Granado	3 min.	Pages 1-6	
10.	consent items: The following items are renature and have been discussed previously by the Board has been furnished with support items. a) Action to Award a Contract to Lin Louisiana, LLC for Bear Lane Lower Ro	the Board or Committees. documentation on these k Roofing Solutions of	5 min.	Pages 7-16	

AGENDA MEETING NOTICE

16.	Members Adjournment	A. Granado	1 min.	
15.	Reports from Board Chair and Board	A. Granado	5 min.	
14.	CEO Report	D. Majchszak	5 min.	PPT
	c) October 2024 Procurement Updated) August 2024 Operations Report	R. Saldaña G. Robinson		<i>PPT</i> Pages 56-67 <i>PPT</i>
	b) August 2024 Financial Report	R. Saldaña		Pages 42-55 <i>PPT</i>
13.	Presentations: a) June 30, 2024 Investment Performance Report	R. Saldaña/ David McElwain, Patterson Group	25 min.	Pages 17-41 <i>PPT</i>
	d) Legislative	L. Allison	3 min.	
	b) Operations & Capital Projectsc) Rural and Small Cities	A. Muñoz A. Gonzalez	3 min. 3 min.	
12.	Committee Chair Reports a) Administration & Finance	B. Charo	3 min.	
11.	d) Action to Award a Two (2) Year Contract to Sunoco LLC for Texas Ultra Low Sulfur Emission Diesel Fuel Supply			PPT
	 b) Action to Award a Five-Year Contra Compressed Natural Gas (CNG) Mainto c) Action to Award a Two (2) Year Cont Heavy-Duty Vehicle Filters 			

Total Estimated Time: 1 hour 17 mins

BOARD OF DIRECTORS BUDGET WORKSHOP #6

	TOPIC	SPEAKER	EST.TIME	REFERENCE
1.	2025 Budget Workshop #6	R. Saldaña	20 min.	PPT
	a. Other Expenses			
	b. 5-Year Service Plan			
	c. 5-Year Capital Improvement Plan (CIP)			
	d. 5-Year Financial Plan			
	e. FY2025 Operating & Capital Budget Overview			

Total Estimated Time: 20 mins.

On <u>Friday, October 4, 2024</u> this Notice was posted by <u>Marisa Montiel</u> at the CCRTA Staples Street Center, 602 N. Staples Street, Corpus Christi, Texas; and sent to the Nueces County and the San Patricio County Clerks for posting at their locations.

PUBLIC NOTICE is given that the Board may elect to go into executive session at any time during the meeting in order to discuss matters listed on the agenda, when authorized by the provisions of the Open Meetings Act, Chapter 551 of the Texas Government Code. In the event the Board elects to go into executive session regarding an agenda item, the section or sections of the Open Meetings Act authorizing the executive session will be publicly announced by the presiding officer.

In compliance with the Americans with Disabilities Act, individuals with disabilities who plan to attend this meeting and who may need auxiliary aids or services are requested to contact the Assistant Secretary to the Board at (361) 903-3474 at least 48 hours in advance so that appropriate arrangements can be made. Información en Español: Si usted desea esta información en Español o en otro idioma, por favor llame al telèfono(361) 289-2712.

Mission Statement

To provide our riders with safe, accessible, convenient, and sustainable transportation solutions that unite communities and promotes local economic growth.

Vision Statement

Provide an integrated system of innovative accessible and efficient public transportation services that increase access to opportunities and contribute to a healthy environment for the people in our service area.



CORPUS CHRISTI REGIONAL TRANSPORTATION AUTHORITY BOARD OF DIRECTORS' MEETING MINUTES WEDNESDAY, September 11, 2024

Summary of Actions

- 1. Pledge of Allegiance
- 2. Heard Safety Briefing
- 3. Roll Call and Established Quorum
- 4. Confirmed Posting of Meetings Pubic Notice
- 5. Gave Public Notice on Executive Session
- 6. Receipt of Conflict of Interest Affidavits
- 7. Provided Opportunity for Public Comment
- 8. Presented Awards and Recognition
 - Certificate of Appreciation Awarded to CCRTA Nueces County Operation Health & Wellness on July 22-27, 2024
 - b) CCRTA New Hires
- 9. Approved Board Minutes of August 7, 2024 Board of Director Meeting
- 10. Approved Consent Item:
 - Awarded a Contract to Grainger, Inc., for the Replacement of an M20 Tennant Large Sweeper Scrubber
- 11. Heard Update on RCAT Committee Activities
- 12. Heard Committee Chair Reports
 - a) Administration and Finance
 - b) Operations and Capital Projects
 - c) Rural and Small Cities
 - d) Legislative
- 13. Heard Presentations
 - a) 2023 Defined Benefit Plan Audit Presentation
 - b) 2024 June 30th Second Quarter Defined Benefit Plan Performance Update
 - c) July 2024 Financial Report
 - d) September 2024 Procurement Update
 - e) July 2024 Operations Report
- 14. Heard CEO Report
- 15. Heard Reports from Board Chair and Board Members
- 16. Adjournment

The Corpus Christi Regional Transportation Authority Board of Directors met at 8:30 a.m. in the Corpus Christi Regional Transportation Authority Staples Street Center facility located at 602 N. Staples Street, 2nd Floor Board Room, Corpus Christi, Texas.

Pledge of Allegiance

Chair Arthur Granado called the meeting to order at 8:31 a.m. He welcomed and gave a brief introduction for U.S. Veteran, Judge Joe A. Gonzalez, to lead the Pledge of Allegiance.



Safety Briefing

Mr. Mike Rendón, Deputy CEO, presented the safety briefing to the Board and audience. He provided exit instructions in the event of an emergency. Ms. Montiel would account for all Board Members and he would be the last out to ensure everyone exits safely. He also updated the Board on the recent "Park, Stop, Look" campaign and invited everyone to the upcoming Active Shooter Training on September 20th.

Roll Call & Establish Quorum

Ms. Montiel called roll and it was noted there was a quorum present at this time.

Board Members Present

Lynn Allison, David Berlanga, Beatriz Charo, Jeremy Coleman, Armando Gonzalez, Arthur Granado, Anna Jimenez, Aaron Muñoz, Eloy Salazar, and Amanda Torres.

Board Members Absent

Gabi Canales.

Staff Present

David Chapa, John Esparza, Derrick Majchszak, Sharon Montez, Marisa Montiel, Rita Patrick, Mike Rendón, Gordon Robinson and Robert Saldaña. Juan Hernandez. Renatto Garcia, Wood, Boykin, Wolters, Legal Counsel.

Public Present

Judge Joe A. Gonzalez. Christopher Koeller, Principal Advisory Group.

<u>Confirm Posting of Meeting's Public Notice in Accordance with Texas Open</u> <u>Meetings Act, Texas Government Code, Chapter 551</u>

Ms. Montiel confirmed proper posting of the meeting.

Public Notice on Executive Session

Chair Granado gave notice on Executive Session to the public.

Receipt of Conflict of Interest Affidavits

None

Opportunity for Public Comment

None

Awards and Recognitions

 a) Mr. Derrick Majchszak, CEO, announced the Certificate of Appreciation Awarded to CCRTA for the Nueces County Operation Health and Wellness Fair held on July 22-27, 2024



b) CCRTA New Hire - Mr. Majchszak introduced CCRTA new hire, Juan Martinez, Vehicle Maintenance, to the Board. Photos were taken.

<u>Discussion and Possible Action to Approve the August 7, 2024 Board of Directors</u> **Meeting Minutes**

SECRETARY LYNN ALLISON MADE A MOTION TO APPROVE THE AUGUST 7, 2024 BOARD OF DIRECTORS MEETING MINUTES. DIRECTOR BEATRIZ CHARO SECONDED THE MOTION. ALLISON, BERLANGA, CHARO, COLEMAN, GONZALEZ, GRANADO, JIMENEZ, MUÑOZ, SALAZAR AND TORRES VOTING IN FAVOR. ABSENT CANALES AND COLEMAN.

CONSENT ITEMS

A. Award a Contract to Grainger, Inc., for the Replacement of an M20 Tennant Large Sweeper Scrubber

VICE CHAIR ANNA JIMENEZ MADE A MOTION TO APPROVE CONSENT ITEM A. DIRECTOR ELOY SALAZAR SECONDED THE MOTION. ALLISON, BERLANGA, CHARO, COLEMAN, GONZALEZ, GRANADO, JIMENEZ, MUÑOZ, SALAZAR AND TORRES VOTING IN FAVOR. ABSENT CANALES AND COLEMAN.

Director Jeremy Coleman entered the meeting at 8:44 AM.

<u>Update on RCAT Committee Activities</u>

Ms. Sharon Montez, Managing Director of Capital Programs and Customer Services, presented an update on CCRTA's Committee on Accessible Transportation (RCAT). The last meeting was held on August 15, 2024. Ms. Montez noted the RCAT members conducted a Route Evacuation Survey and boarded the Route 78 North Beach at Staples Street. This was the first time on a Fixed Route for several RCAT members. RCAT members were shown how to board and how to swipe their bus passes. The survey and photos were displayed. The next RCAT meeting will be held on September 19th.

Committee Chair Reports

- a) Administration & Finance No report.
- b) Operations & Capital Projects No report.
- c) Rural & Small Cities No report.
- d) Legislative No report.

Presentations

a) 2023 Defined Benefit Plan Audit Presentation

Mr. Robert Saldaña, Managing Director of Administration, introduced Ms. Kristine Caruso with Carr, Riggs and Ingram to present the 2023 Defined Benefit Plan Audit



Presentation. Ms. Caruso began with an overview of the plan and stated displayed the Annual Financial Report is required by 802.103 of Texas Government Code. She provided updated retirement background information including the annual benefit formula is 2% of the last three years average compensation multiplied by number of service years. She also displayed a chart of the funded ratio history from 2019-2023. The assumed interest decreased from 7.00% to 6.75% per annum during the year ended December 31, 2023. Next, she provided the independent auditor's statement of opinion and provided financial highlights. The total liabilities and net positionrestricted for pension benefits ending December 31, 2023 were \$47,634,496. Ms. Caruso discussed the Statement of Fiduciary Net Position and the investment balances as of December 31, 2023. There were 662 participants in the plan year ending 2023. The required communications were discussed with the board. She added no risks or exposures were noted that influenced the financial statements, no issues working with management and no findings or issues. Ms. Caruso discussed significant accounting policies. Lastly the internal controls findings material weakness, significant deficiency and suggestions were discussed.

b) 2024 June 30th Second Quarter Defined Benefit Plan Performance Update Mr. Robert Saldaña introduced Christopher Koeller, Principal Global Advisors, to present the 2024 RTA Defined Benefit Plan & Trust Client Quarterly Report. Mr. Koeller provided plan background noting the plan is 100% funded by CCRTA through annual contributions and is regulated by Texas Government Code 802. He displayed a plan monitoring summary. Next, he displayed charts of cash flow and portfolio performance as of June 30, 2024. He closed with discussing the investment policy summary and performance. Mr. Koeller said in his opinion, the fed will cut rates and 89.94% funding is great.

c) July 2024 Financial Report

Mr. Robert Saldaña, Managing Director of Administration, presented the July financials and noted that the item aligns with the Board Priority of Public Image & Transparency. He presented the highlights for the month stating Passenger Service was 98.84% of baseline, Staples Street Leases were 97.74% of baseline, and Investment Income was 134.81% of baseline. He displayed the July 2024 Income Statement Snapshot. Total revenues came in at \$4,851,681 and total expenses were \$5,098,223. He displayed the revenue categories. The operating vs. non-operating revenue was displayed and discussed. The total operating and non-operating revenues and capital funding were \$4,851,681 for the month. Next, he discussed and displayed a pie chart of where the money went. Mr. Saldaña showed the expenses by object for July. He presented YTD the highlights stating Passenger Service was 99.02% of baseline, Bus Advertising was 100.66% of baseline, Staples Street Center Leases was 97.33 of baseline and Investment Income was 135.50% of baseline. Mr. Saldaña discussed the fare recovery ratio. The YTD total operating and non-operating revenues and capital funding came in at \$36,126,327. The July month end FRC is 1.75%. Lastly, he displayed the sales tax update for June in which \$3,743,265 was received. At this time, Mr. Saldaña answered questions and took



any feedback from the board. Director Charo asked if the small cities have been utilizing their street allocation funds and Mr. Saldaña replied yes. Director Salazar discussed sales tax revenue and how it is seems to be trending flat. He then asked how the projection is looking. Mr. Saldaña noted according to CCRTA's projections, they are anticipating higher than flat but lower than originally anticipated but are still in the process of the projections. Director Salazar asked about the interest income with the potential rate drops. Mr. Majchszak noted management is looking more intensely at the budget to make some adjustments.

d) September 2024 Procurement Update

Mr. Saldaña presented the update noting the Board Priority of Public Image & Transparency. He discussed the current procurements. These include Financial Auditing Services for an estimated amount of \$375,000. Texas Ultra Low Sulfur Emission Diesel Fuel Supply for an estimated cost of \$720,000. Generator for Bear Lane for an estimated cost of \$335,438. VA Clinic Bus Pull-In for an estimated amount of \$77,669. The current procurements total \$1,508,107. The future procurements were displayed next and included: Rebuilt Transmission Supply, Generator for Bear Lane, purchase and installation of six (6) CNG Fuel Dispenser Units, Lubricants and Fluid Supply and Internal/External Bus Engine Parts. These future procurements total \$1,323,501. Next, the four-month outlook under the CEO signature authority was displayed and discussed next. All these items are \$50,000 or less. The items totaled \$97,950.

e) July 2024 Operations Update

Mr. Gordon Robinson, Managing Director of Operations, noted the board priority for this item is Public Image and Transparency. He provided the highlights for the month of July 2024 vs. July 2023. The Passenger Trips were up 13.8%, the Revenue Service Hours were up 12.6% and the Revenue Service Miles were up 12.0%. He displayed the RTA System Monthly Ridership Trends and the System-Wide Monthly Ridership by Mode. He noted year-to-date, the system overall was up 13.8%. Next, he discussed the fixed route bus on-time performance and reported no issues. He presented the list of the current and upcoming projects impacting fixed route services. The B-Line service passengers per hour came in at 2.44 for the month of July. He discussed the Fixed route customer assistance and B-Line customer assistance forms. The miles between road calls and the large bus fleet exceeded the standards. He answered any questions the board had at this time. The possibility of capturing different type of student rider counts were discussed. Staff discussed how it would be extremely difficult to capture these numbers. Director Salazar asked for an update on the Port Ayers crosswalk. Mr. Majchszak replied the City of CC said they would help with this and RTA is waiting to hear back from their Traffic Engineer to see exactly what they will be able to do.

CEO Report

Mr. Majchszak presented the report and went over the operation and project updates. He announced on August 26th, Pilot Route 4E Express began serving the Flour Bluff Region. Bear Lane and the Maintenance Shop project completions were shown. Mr. Majchszak provided a



summary of U.S. Representative Cloud's tour of the Maintenance Facility on August 12th. Other key meetings and events were discussed such as the South Texas Military Task Force and Representative Cloud meeting at Staples Street Center. A summary of CCRTA's Human Trafficking Summit at the American Bank Center was provided noting over 125 local, state, and federal law enforcement personnel were in attendance. Next, he noted two employee appreciation events were held, where employees were treated with donuts and sno-cones. Community support events and participation were displayed. The upcoming events calendar was displayed.

Reports from Board Chair and Board Members

At this time, Chair Granado thanked the staff for their work and encouraged pushing forward with facilities. He also mentioned Director Torres inquired about potential partnership programs for students and families during the summer to get transportation to places such as the Texas State Aquarium and Botanical Garden. Director Munoz and Vice-Chair Jimenez noted a good job with the recent marketing and safety campaigns. Director Salazar thanked Carr, Riggs, and Ingram for their report. Several Directors thanked staff for the reports and information. Director Gonzalez noted he agrees with Secretary Allison on offering fare-free rides if it were possible.

Adjournment

There being no further review of items, the meeting was adjourned at 10:05 a.m.

Lynn Allison, Board Secretary

Submitted by: Marisa Montiel



Board of Directors Meeting Memo

October 9, 2024

Subject: Award a Contract to Link Roofing Solutions of Louisiana, LLC for Bear Lane Lower Roof Replacement

Background

The Bear Lane Operations Facility was built in 2002. The roof had a 20-year life and has now exceeded its useful life. In November 2022, a contract was awarded for the replacement of the top section of the roof.

Identified Need

The bottom portion of the roof and the bus canopy sections have been budgeted and are scheduled for replacement.

Analysis

An Invitation for Bids (IFB) was issued on July 23rd, the pre-bid was held August 6th, the bids were due September 3rd, and two (2) proposals were received. The lowest base bidder is Roofing Solutions, LLC, DBA Link Solutions of Louisiana, LLC, at \$293,000.

Company	Total for Base Bid
Roof Solutions, LLC, DBA Link	
Roofing Solutions of Louisiana, LLC	\$293,000
Rain Seal Master Roofing	\$498,700

The company is located in Baton Rouge, Louisiana. The company has been in business 20 years. The company is located in 75 cities nationwide and has completed over 5,000 projects since 2018. The references received stated the work performed was satisfactory and they have worked with the company on numerous occasions. Jobs in progress include Fort Polk, LA \$531,000, Sherriff's Prison Office, Lake Charles, LA - \$302,328, Louisiana Children's Museum, Lake Charles, LA - \$1,360.006, Lackland AFB, San Antonio, TX - \$2,276,672 and the City Hall Roof, Corpus Christi, TX \$869,120

Disadvantaged Business Enterprise

There was no DBE contract goal set for this procurement since it is locally funded.

Financial Impact

The award of the contract is \$293,000 for the base bid. This project is locally funded.

Board Priority

The Board Priority is Facilities.

Recommendation

Staff requests the Board of Directors to authorize the Chief Executive Officer (CEO) to award a contract to Roof Solutions, LLC for an amount not to exceed \$293,000.

Respectfully Submitted,

Submitted &

Sharon Montez

Reviewed by:

Managing Director of Capital Programs and Customer Services

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer



Board of Directors Meeting Memo

October 9, 2024

Subject: Award a Five-Year Contract, to Clean Energy for Compressed Natural Gas (CNG) Maintenance Services

Background

In November 2012, the Corpus Christi Regional Transportation Authority (CCRTA) completed the construction of a Compressed Natural Gas (CNG) fueling station at the Bear Lane facility. It consists of three (3) 500 hp. Compressors, a dryer, buffer tanks and six (6) fueling dispensers.

The CCRTA has had a contract for CNG Maintenance Services, since April of 2015. The contract provides for a well-staffed company that regularly maintains CNG fueling facilities to ensure that there will be enough staff resources to minimize any necessary maintenance repairs and that is experienced in all aspects of inspection and repair of a CNG fueling compound.

Identified Need

The need is twofold, and reason number one is we do not have staff trained and certified to maintain the station. Secondly, as we continue the conversion of the last large buses to CNG, whereby further utilizing the fueling station, the timely regular maintenance and repair of the CNG fueling facility has become increasingly critical to the operational safety and reliability of the station. The hiring of an experienced, well-staffed company that regularly maintains CNG fueling facilities ensures that there will be enough staff resources to minimize any necessary maintenance repairs.

The contract will provide for all maintenance, monitoring and repair services for the CCRTA's CNG fueling station. The work shall include maintaining all maintenance records, performing maintenance and/or repair of all structural, mechanical, electrical, programmable logic controls (PLC), monitoring computer and associated software and utility services and obtaining and maintaining current license requirements for the CNG Fueling Station, dispensers, and associated piping and systems.

Analysis

An Invitation for Bids (IFB) was issued on July 2nd, the pre-proposal was held July 16th and the proposals were due August 13th.

Two proposals were received. The evaluation criteria consisted of the following:

•	Qualifications and Related Exp.	30 pts
•	Technical Approach & Methodology	20 pts
•	Client References	10 pts
•	Implementation	10 pts
•	Price	30 pts

The table below represents the results of the evaluation.

Firm	Qualifications and Related Experience (30 points)	Technical Approach and Methodology (20 points)	Client References (10 points)	Implementation (10 points)	Price (30 points)	Total Score Maximum Points 100
Clean Energy	25.60	15.40	7.80	8.60	30.00	87.40
Zeit Energy, LLC	19.40	14.40	7.40	6.80	25.25	73.25

The table below list the total price for the five years:

	Total Five-Year Base Costs		
Firms			
Clean Energy	\$1,483,691.07		
Zeit Energy	\$1,762,780.72		

In the CNG Maintenance Services industry there are three main companies that perform the services. Two of the companies submitted a bid, but the third company, Trillium responded to CCRTA, stating they did not have the personnel available to bid on the contract.

Clean Energy has been in business nationwide since 2001, specializing in the CNG maintenance arena. Their headquarters is in Newport Beach, California.

Clean Energy's current clients include Dallas Area Rapid Transit "DART", Fort Worth Transportation Authority "Trinity Metro", Sun Metro Mass Transit Department" in El Paso, and El Metro Transit, in Laredo, Texas. CCRTA's current contractor is Clean Energy and they have performed in a satisfactory manner.

Disadvantaged Business Enterprise

This contract has no DBE goal since it is not federally funded.

Financial Impact

Based on the scope of work and annual fuel consumption estimate (gallons), the estimated costs for maintenance services for the CNG fueling station are as follows:

- Annual estimated CCRTA 2025 budgeted costs \$250,952
- Total estimated five-year base bid \$1,483,691.07

The annual estimated cost is budgeted in the Facilities Maintenance Department 2024 Operating Budget.

Board Priority

This item aligns with the Board Priority – Facilities.

Recommendation

Staff requests the Board of Directors authorize the Chief Executive Officer (CEO) to award a contract to Clean Energy for Compressed Natural Gas (CNG) Maintenance Services for an amount not to exceed \$1,483,691.07.

Respectfully Submitted,

Submitted &

Sharon Montez

Reviewed by:

Managing Director of Capital Programs and Customer Services

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer



Board of Directors Meeting Memo

October 9, 2024

Subject: Award a Two (2) Year Contract to Cummins Inc. for Heavy-Duty Vehicle Filters

Background

The CCRTA purchases the majority of filters needed to maintain the fixed route buses utilizing an Invitation for Bid (IFB) process. The Heavy-Duty Vehicle Filters bid represents 13 different filters. The vendors were asked to submit bids for individual filters based on expected usage during a twelve-month period at our current service levels.

Heavy-Duty Vehicle Filters were specified to meet minimum requirements as outlined in the vehicle service manual by Cummins Inc. CCRTA's fixed route buses utilize Cummins Compressed Natural Gas (CNG) and Diesel engines, of which half remain under a manufacturer's warranty. Any non-compliance with the engine manufacturer could result in denial of warranty services and claims.

Identified Need

The CCRTA utilizes Original Equipment Manufacturer (OEM) filters to ensure the state of good repair for the fleet. In addition, following this process clearly demonstrates to the original OEM manufacturers that the CCRTA is performing preventative maintenance of the fleet according to their specifications. This process keeps the fleet in compliance with all warranty protocols meeting the OEM's standards for maintaining assets.

The current contract with Cummins Inc. for Heavy-Duty Vehicle Filters expired in June 2024. Awarding a new contact ensures a steady supply of heavy-duty filters are available for Vehicle Maintenance Technicians to maintain the fleet in a state of good repair.

The heavy-duty vehicles filter contract is structured as a two (2) year term following Board of Directors approval.

Bids Received

One bid was received from Cummins Inc.

Bids	Two (2) Year Contract Amount
Cummins Inc.	\$167,183.12

Disadvantaged Business Enterprise

There is no DBE requirement for this procurement.

Financial Impact

This is a firm fixed price supply contract for Heavy-Duty Vehicle Filters. The projected estimated cost for the two (2) year contract with Cummins Inc. is \$167,183.12, but expenditures will be determined on actual usage. Funding is supported by local funds. Funds have been approved in the 2024 annual operating budget.

Board Priority

This item aligns with the Board Priority – Public Image.

Recommendation

Staff requests the Board of Directors authorize the Chief Executive Officer (CEO) or designee to Award a Two (2) Year contract to Cummins Inc. for Heavy-Duty Vehicle Filters.

Respectfully Submitted,

Submitted by:

Bryan Garner

Director of Maintenance

Reviewed by:

Gordon Robinson

Managing Director of Operations

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer



Board of Directors Meeting Memo

October 9, 2024

Subject: Award a Two (2) Year Contract to Sunoco LLC for Texas Ultra Low Sulfur Emission Diesel Fuel Supply

Background

The CCRTA will require an estimated 120,000 gallons of diesel fuel annually to operate the fixed-route buses. In compliance with the Texas Low Emission Diesel Program of the Texas Commission on Environmental Quality (TCEQ), the CCRTA utilizes an ultra-low sulfur diesel (ULSD) fuel.

Identified Need

The current Texas Ultra Low Sulfur Diesel fuel supply contract will expire in October 2024. A Texas Ultra Low Sulfur Diesel fuel supply contract will help ensure product availability to meet demand while maintaining firm pricing. Contract pricing is based on vendor mark-ups or discounts from the Oil Price Information Service (OPIS) price schedule on each delivery of diesel fuel. The new contract will be issued for a two (2) year term with Board of Directors approval.

Bids Received

A total of six (6) bids were received. There were three (3) responsive bidders, and Sunoco LLC was the low bidder with a discount rate of 0.2900 per gallon and a delivery charge of 0.0275 per gallon.

RESPONSIVE BIDS RECEIVED

Vendor	Description	Est. Two-Year Quantity	Unit	Cost (Per Gallon) + or -	Total Annual Cost + or -	Annual Projected Discount or Cost
Petroleum Traders	Ultra Low Sulfur TxLED Diesel Fuel Delivery Charge	240,000	Gallon	-0.0246	-5904.0000	2,256.00
Pinnacle Petroleum,	Ultra Low Sulfur TxLED Diesel Fuel	240,000	Gallon	-0.001	-240.0000	14,160.00
Inc.	Delivery Charge			0.060	14400.0000	
Sunoco LLC	Ultra Low Sulfur TxLED Diesel Fuel	240,000	Gallon	-0.2900	69600.0000	-63,000.00
	Delivery Charge			0.0275	6600.0000	



NON-RESPONSIVE BIDS RECEIVED

Vendor	Description	Est. Two-Year Quantity	Unit	Cost (Per Gallon) + or -
Arguindegui Oil	Ultra Low Sulfur TxLED Diesel Fuel	240,000	Gallon	0.0299
Co. II, Ltd	Delivery Charge			Included
Notes: Failed to su	bmit the required Supplemental Docum	nentation.		
Global Montello	Ultra Low Sulfur TxLED Diesel Fuel	240,000	Gallon	-0.0138
Group Corp.	Delivery Charge			0.0216
Notes: Failed to su	bmit the required Supplemental Docum	nentation.		
World Fuel	Ultra Low Sulfur TxLED Diesel Fuel	240,000	Gallon	0.0300
Services, Inc.	Delivery Charge			0.0363
Notes: Failed to me	eet the Cetane No. of 48 min. Proposed	Citao Cotano	No 40 min	_

Disadvantaged Business Enterprise

There is no DBE requirement for this procurement.

Financial Impact

Total expenditures will be determined by actual usage. The estimated cost of the two (2) year contract is \$720,000.00, and funds are allocated in the Board approved annual operating budgets.

Year	Gallons	Price	Estimated Cost
Year 1	120,000	\$3.00	\$360,000
Year 2	120,000	\$3.00	\$360,000
Total			\$720,000

Board Priority

This item aligns with the Board Priority – Public Image.



Recommendation

Staff requests the Board of Directors authorize the Chief Executive Officer (CEO) or designee to Award a Two (2) Year Contract to Sunoco LLC for Texas Ultra Low Sulfur Diesel Fuel Supply.

Respectfully Submitted,

Submitted by: Bryan Garner

Director of Maintenance

Reviewed by: Gordon Robinson

Managing Director of Operations

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer

CORPUS CHRISTI RTA

QuarterlyInvestment Report

AS OF JUNE 30, 2024





OBSERVATIONS AND EXPECTATIONS



- U.S. economic growth should slow in the second half of 2024, but not be negative
- The unemployment rate pushed above 4% in May from the cycle low of 3.4%
- Fed Funds futures are pointing to two .25% cuts this year and four next year
- Intermediate-term rates have increased this year, but are lower than last year's peak

Expected Downshift in Economic Growth

- Economists surveyed by Bloomberg are expecting growth to slow in the coming quarters.
- Higher inflation and interest rates have put a crimp in consumer spending.



The Unemployment Rate Climbed Above 4%



- The U.S. just finished its second longest streak of having the unemployment rate below 4%.
- The Federal Reserve and most economists expect the unemployment rate to push higher with job growth slowing later this year.



1980

1983 1986 1992

SOURCE: BLOOMBERG, BUREAU OF LABOR STATISTICS

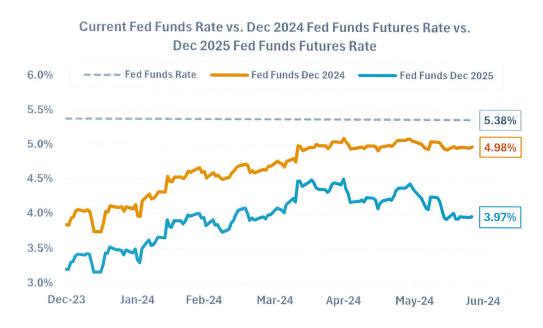
1962

1968 1971 1974

1959

5

The Fed vs. The Market



 The Federal Reserve is expecting one .25% cut this year to the Fed Funds Rate and four next year.

2001

2004

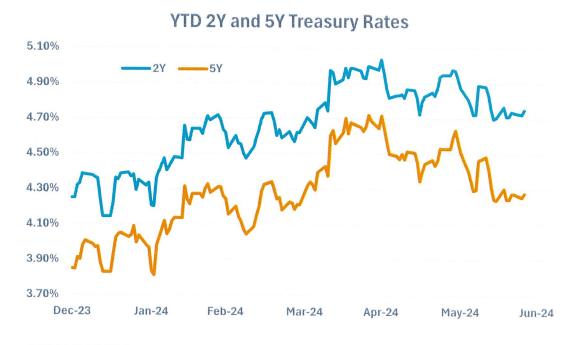
 The Fed Funds futures market is expecting two .25% cuts this year and four next year to push the Fed Funds rate down to 3.97% from its current rate of 5.38%

SOURCE: BLOOMBERG

Intermediate-Term Rates Higher In 2024



- Both the 2-year and 5-year U.S.
 Treasury rates had their cycle peaks last October at 5.22% and 4.96%, respectively.
- Intermediate-term U.S. Treasury rates have climbed higher this year as market participants realized inflation remains sticky and Fed will cut the Fed Funds rate fewer times than was anticipated at the start of 2024.



SOURCE: BLOOMBERG

Takeaways

- With intermediate-term interest rates near their highest levels since 2007, locking in those yields will most likely prove prudent.
- It will be interesting to observe Federal Reserve policy later this year as inflation probably remains above their target, with unemployment increasing.

MEEDER PUBLIC FUNDS

Compliance Certification

The undersigned acknowledge they have reviewed this quarterly investment report for the period ending June 30, 2024. Officials designated as investment officers by this entity's Investment Policy attest that all investments comply with the Texas Public Funds Investment Act and this entity's Investment Policy.
Marie Sandra Roddel, Director of Finance
Derrick Majchszak, Chief Executive Officer
Miguel Rendon, Deputy Chief Executive Officer



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Portfolio Statistics

5.04 Average Yield

80.0

Weighted Average Maturity (Years)

0.08

Portfolio Effective Duration (Years)

80.0

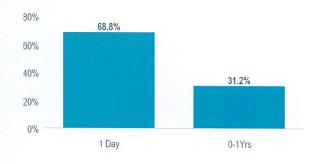
Weighted Average Life (Years)

AA+Average Credit Rating

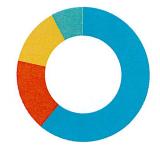
Portfolio Position

\$54,273,227
\$53,906,460
\$54,152,919
\$54,145,793
(\$7,127)
\$96,415

Maturity Distribution



Sector Allocation



•	LGIP	60.99%
•	Commercial Paper	17.33%
•	U.S. Agencies	13.84%
•	Bank Deposits	7.85%



Quarterly Portfolio Summary

This quarterly report is prepared in compliance with the Investment Policy and the Strategy of this entity and the Public Funds Investment Act (Chapter 2256, Texas Government Code).

Portfolio as of March 31, 2024

Portfolio as of June 30, 2024

BEGINNING BOOK VALUE	\$46,907,977.43	ENDING BOOK VALUE	\$54,152,919.47
BEGINNING MARKET VALUE	\$46,898,010.45	ENDING MARKET VALUE	\$54,145,792.63
		INVESTMENT INCOME FOR THE PERIOD	\$680,104.60
UNREALIZED GAIN/(LOSS)	(\$9,966.98)	UNREALIZED GAIN/(LOSS)	(\$7,126.84)
		CHANGE IN UNREALIZED GAIN/(LOSS)	\$249.16
WEIGHTED AVERAGE MATURITY (YEARS)	0.14	WEIGHTED AVERAGE MATURITY (YEARS)	0.08
WEIGHTED AVERAGE YIELD	5.24	WEIGHTED AVERAGE YIELD	5.04



Quarterly Portfolio Summary By Fund

PORTFOLIO MARKET VALUE BY				
FUND	03/31/2024	06/30/2024	CHANGE	INTEREST EARNED
CAPITAL RESERVE	11,267,059.09	11,963,834.71	696,775.62	159,685.25
DISASTER RESERVE	0.00	1,911,665.59	1,911,665.59	11,665.83
EMPLOYEE BENEFITS RESERVE	1,539,793.16	1,491,734.49	-48,058.67	20,418.09
GENERAL FUND	35,446,175.54	27,800,391.09	-7,645,784.46	359,564.90
OPERATING RESERVE	5,616,303.37	10,978,166.75	5,361,863.38	128,770.53
TOTAL	53,869,331.16	54,145,792.63	276,461.46	680,104.60



Portfolio Overview

SECURITY TYPE	PAR VALUE	MARKET VALUE	BOOK VALUE	% OF PORTFOLIO	DAYS TO MATURITY	YIELD
Bank Deposits	4,249,866.00	4,249,866.00	4,249,866.00	7.85%	1	0.00
LGIP	33,023,361.21	33,023,361.21	33,023,361.21	60.99%	1	5.46
Commercial Paper	9,500,000.00	9,380,770.42	9,380,770.42	17.33%	84	5.61
U.S. Agencies	7,500,000.00	7,491,795.00	7,498,921.84	13.84%	104	5.30
TOTAL	54,273,227.21	54,145,792.63	54,152,919.47	100.00%	30	5.04
CASH AND ACCRUED INTEREST						
Purchased Accrued Interest		0.00	0.00			
TOTAL CASH AND INVESTMENTS	54,273,227,21	54.145.792.63	54.152.919.47		30	5.04

TOTAL EARNINGS

CURRENT QUARTER

680,104.60



Summary by Type

SECURITYTYPE	#OF SECURITIES	PAR VALUE	BOOK VALUE	% OF PORTFOLIO	YIELD	DAYS TO FINAL MATURITY
CAPITAL RESERVE						
LGIP	1	11,963,834.71	11,963,834.71	22.06	5.46	1
TOTAL	1	11,963,834.71	11,963,834.71	22.10	5.46	1
DISASTER RESERVE						
LGIP	1	1,911,665.59	1,911,665.59	3.52	5.46	1
TOTAL	1	1,911,665.59	1,911,665.59	3.53	5.46	1
EMPLOYEE BENEFITS RESERVE						
LGIP	1	1,491,734.49	1,491,734.49	2.75	5.46	1
TOTAL	1	1,491,734.49	1,491,734.49	2.76	5.46	1
GENERAL FUND						
Bank Deposits	2	4,249,866.00	4,249,866.00	7.83	0.00	1
LGIP	1	6,677,959.67	6,677,959.67	12.31	5.46	1
Commercial Paper	4	9,500,000.00	9,380,770.42	17.29	5.61	84
U.S. Agencies	3	7,500,000.00	7,498,921.84	13.99	5.30	103
TOTAL	10	27,927,825.67	27,807,517.93	51.34	4.64	57
					***************************************	Andread Service (Control of Control of Contr
OPERATING RESERVE						
LGIP	1	10,978,166.75	10,978,166.75	20.24	5.46	1
TOTAL	1	10,978,166.75	10,978,166.75	20.28	5.46	1
GRAND TOTAL	4.4	E4.070.5				
MANUTOTAL	14	54,273,227.21	54,152,919.47	100.00	5.04	30



Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
CAPITAL RESERVE												
LGIP												
TEXPRIME	TexPool Prime	06/30/2024 06/30/2024	11,963,834.71	11,963,834.71 0.00	11,963,834.71	5.46		1	1.00 11,963,834.71	0.00 11,963,834.71	22.10	AAA
LGIP TOTAL			11,963,834.71	11,963,834.71 0.00	11,963,834.71	5.46		1	1.00 11,963,834.71	0.00 11,963,834.71	22.10	AAA
CAPITAL RESERVE TOTAL			11,963,834.71	11,963,834.71 0.00	11,963,834.71	5.46		1	1.00 11,963,834.71	0.00 11,963,834.71	22.10	AAA
DISASTER RESERVE												
LGIP		00/00/0004										
TEXPRIME	TexPool Prime	06/30/2024 06/30/2024	1,911,665.59	1,911,665.59 0.00	1,911,665.59	5.46		1	1.00 1,911,665.59	0.00 1,911,665.59	3.53	AAA
LGIP TOTAL			1,911,665.59	1,911,665.59 0.00	1,911,665.59	5.46		1	1.00 1,911,665.59	0.00 1,911,665.59	3.53	AAA
DISASTER RESERVE TOTAL			1,911,665.59	1,911,665.59 0.00	1,911,665.59	5.46		1	1.00 1,911,665.59	0.00 1,911,665.59	3.53	AAA
EMPLOYEE BENEFIT	s											
RESERVE												
LGIP												
TEXPRIME	TexPool Prime	06/30/2024 06/30/2024	1,491,734.49	1,491,734.49 0.00	1,491,734.49	5.46		1	1.00 1,491,734.49	0.00 1,491,734.49	2.76	AAA
LGIP TOTAL			1,491,734.49	1,491,734.49 0.00	1,491,734.49	5.46		1	1.00 1,491,734.49	0.00 1,491,734.49	2.76	AAA
EMPLOYEE BENEFITS RESERVE TOTAL	5		1,491,734.49	1,491,734.49 0.00	1,491,734.49	5.46		1	1.00 1,491,734.49	0.00 1,491,734.49	2.76	AAA
GENERAL FUND												
BANK DEPOSITS												
664039874	Frost Bank Public Fund Checking Account	06/30/2024 06/30/2024	4,028,048.97	4,028,048.97 0.00	4,028,048.97	0.00		1	1.00 4,028,048.97	0.00 4,028,048.97	7.44	NA
664043332	Frost Bank Public Fund Checking Account	06/30/2024 06/30/2024	221,817.03	221,817.03 0.00	221,817.03	0.00		1	1.00 221,817.03	0.00 221,817.03	0.41	NA
BANK DEPOSITS TOTAL			4,249,866.00	4,249,866.00 0.00	4,249,866.00	0.00		1	1.00 4,249,866.00	0.00 4,249,866.00	7.85	NA



Position Statement

CUSIP	DESCRIPTION	TRADE DATE SETTLE DATE	PAR VALUE	PRINCIPAL COST PURCHASED INTEREST	TOTAL COST	YIELD	MATURITY DATE	DAYS TO MATURITY	MARKET PRICE MARKET VALUE	UNREALIZED GAIN/LOSS BOOK VALUE	% OF MV	MOODY'S S&P RATING
LGIP												
TEXPRIME	TexPool Prime	06/30/2024 06/30/2024	6,677,959.67	6,677,959.67 0.00	6,677,959.67	5.46		1	1.00 6,677,959.67	0.00 6,677,959.67	12.33	AAA
LGIP TOTAL			6,677,959.67	6,677,959.67 0.00	6,677,959.67	5.46		1	1.00 6,677,959.67	0.00 6,677,959.67	12.33	AAA
COMMERCIAL PAPER	ł							***************************************			We will not obtain the source sour	
78009AGV0	Royal Bank of Canada 0.0 07/29/2024	11/06/2023 11/06/2023	3,000,000.00	2,876,531.67 0.00	2,876,531.67	5.77	07/29/2024	29	99.57 2,987,003.33	0.00 2,987,003.33	5.52	P-1 A-1+
55609EHG6	MACQUARIE INTRL 08/16/24	12/04/2023 12/04/2023	2,500,000.00	2,403,466.67 0.00	2,403,466.67	5.62	08/16/2024	47	99.31 2,482,654.17	0.00 2,482,654.17	4.59	P-1 A-1
63873JHP8	NATIXIS NY 08/23/24	02/20/2024 02/20/2024	1,500,000.00	1,459,685.42 0.00	1,459,685.42	5.37	08/23/2024	54	99.23 1,488,450.42	0.00 1,488,450.42	2.75	P-1 A-1
8923A0NQ2	TOYO CRD PUE RIC 01/24/25	04/30/2024 04/30/2024	2,500,000.00	2,399,498.61 0.00	2,399,498.61	5.57	01/24/2025	208	96.91 2,422,662.50	0.00 2,422,662.50	4.47	P-1 A-1+
COMMERCIAL PAPER	t		9,500,000.00	9,139,182.37 0.00	9,139,182.37	5.61		84	98.76 9,380,770.42	0.00 9,380,770.42	17.33	P-1 AA
U.S. AGENCIES												
3130AVB84	FHLBANKS 5.250 09/13/24	07/31/2023 07/31/2023	3,500,000.00	3,494,050.00 0.00	3,494,050.00	5.40	09/13/2024	75	99.93 3,497,655.00	(1,266.84) 3,498,921.84	6.46	Aaa AA+
3130AX2D9	FHLBANKS 5.375 09/24/24	08/25/2023 08/25/2023	2,000,000.00	2,000,000.00 0.00	2,000,000.00	5.38	09/24/2024	86	99.96 1,999,140.00	(860.00) 2,000,000.00	3.69	Aaa AA+
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	11/30/2022 12/19/2022	2,000,000.00	2,000,000.00 0.00	2,000,000.00	5.05	12/19/2024	172	99.75 1,995,000.00	(5,000.00) 2,000,000.00	3.68	Aaa AA+
U.S. AGENCIES TOTAL	_		7,500,000.00	7,494,050.00 0.00	7,494,050.00	5.30		104	99.89 7,491,795.00	(7,126.84) 7,498,921.84	13.84	Aaa AA+
GENERAL FUND TOTAL			27,927,825.67	27,561,058.04 0.00	27,561,058.04	4.63		57	60.64 27,800,391.09	(7,126.84) 27,807,517.93	51.34	AA+

GRAND TOTAL			54,273,227.21	53,906,459.58 0.00	53,906,459.58	5.04	30	31.62 54,145,792.63	(7,126.84) 54,152,919.47	100.00	AAA
OPERATING RESE	ERVE		10,978,166.75	10,978,166.75	10,978,166.75	5.46	1	1.00 10,978,166.75	0.00 10,978,166.75	20.28	AAA
LGIP TOTAL	50/5		10,978,166.75	10,978,166.75 0.00	10,978,166.75	5.46	1	1.00 10,978,166.75	0.00 10,978,166.75	20.28	AAA
TEXPRIME	TexPool Prime	06/30/2024 06/30/2024	10,978,166.75	10,978,166.75 0.00	10,978,166.75	5.46	1	1.00 10,978,166.75	0.00 10,978,166.75	20.28	AAA
LGIP											
OPERATING RES	ERVE										



Cash Reconciliation Report

GENERAL FUND						
POST DATE	IDENTIFIER	DESCRIPTION	PAR VALUE	FINAL MATURITY	PRINCIPAL	AMOUNT
BUY						
04/30/2024	8923A0NQ2	TOYO CRD PUE RIC 01/24/25	2,500,000.00	01/24/2025	2,399,498.61	-2,399,498.61
BUY TOTAL			2,500,000.00		2,399,498.61	-2,399,498.61
POST DATE	IDENTIFIER	DESCRIPTION	PAR VALUE	FINAL MATURITY	PRINCIPAL	AMOUNT
COUPON				*		
06/20/2024	3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	0.00	12/19/2024	0.00	50,500.00
COUPONTOTAL			0.00		0.00	50,500.00
POST DATE	IDENTIFIER	DESCRIPTION	PAR VALUE	FINAL MATURITY	PRINCIPAL	AMOUNT
MATURITY						
04/17/2024	89233GDH6	Toyota Motor Credit Corporation 0.0 04/17/2024	-1,000,000.00	04/17/2024	-1,000,000.00	1,000,000.00
04/22/2024	87019RDN3	Swedbank AB (publ) 0.0 04/22/2024	-1,500,000.00	04/22/2024	-1,500,000.00	1,500,000.00
04/22/2024	89233GDN3	Toyota Motor Credit Corporation 0.0 04/22/2024	-2,000,000.00	04/22/2024	-2,000,000.00	2,000,000.00
05/02/2024	21687AE25	COÖPERATIEVE RABOBANK U.A., NEW YORK BRANCH 0.0 05/02/2024	-1,500,000.00	05/02/2024	-1,500,000.00	1,500,000.00
05/29/2024	22533TEV4	Credit Agricole Corporate And Investment Bank, New 0.0 05/29/2024	-1,500,000.00	05/29/2024	-1,500,000.00	1,500,000.00
06/24/2024	62479LFQ3	MUFG Bank, Ltd New York Branch 0.0 06/24/2024	-2,500,000.00	06/24/2024	-2,500,000.00	2,500,000.00
MATURITY TOTA	L		-10,000,000.00		-10,000,000.00	10,000,000.00



Transaction Statement

GENERAL FUND									
	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	PURCHASED INTEREST	TOTAL	PURCHASE YIELD
BUY									
	04/30/2024	04/30/2024	8923A0NQ2	TOYO CRD PUE RIC 01/24/25	2,500,000.00	2,399,498.61	0.00	(2,399,498.61)	5.57
BUY TOTAL					2,500,000.00	2,399,498.61	0.00	(2,399,498.61)	5.57

	TRADE DATE	SETTLE DATE	CUSIP	DESCRIPTION	PAR VALUE	BOOK VALUE	TOTAL	REALIZED GAIN/LOSS
MATURITY								
	04/17/2024	04/17/2024	89233GDH6	Toyota Motor Credit Corporation 0.0 04/17/2024	(1,000,000.00)	1,000,000.00	1,000,000.00	0.00
	04/22/2024	04/22/2024	87019RDN3	Swedbank AB (publ) 0.0 04/22/2024	(1,500,000.00)	1,500,000.00	1,500,000.00	0.00
	04/22/2024	04/22/2024	89233GDN3	Toyota Motor Credit Corporation 0.0 04/22/2024	(2,000,000.00)	2,000,000.00	2,000,000.00	0.00
	05/02/2024	05/02/2024	21687AE25	COÖPERATIEVE RABOBANK U.A., NEW YORK BRANCH 0.0 05/02/2024	(1,500,000.00)	1,500,000.00	1,500,000.00	0.00
	05/29/2024	05/29/2024	22533TEV4	Credit Agricole Corporate And Investment Bank, New 0.0 05/29/2024	(1,500,000.00)	1,500,000.00	1,500,000.00	0.00
	06/24/2024	06/24/2024	62479LFQ3	MUFG Bank, Ltd New York Branch 0.0 06/24/2024	(2,500,000.00)	2,500,000.00	2,500,000.00	0.00
MATURITY TOTAL					(10,000,000.00)	10,000,000.00	10,000,000.00	0.00



Amortization Schedule

CUSIP	DESCRIPTION	PAR VALUE	PRINCIPAL COST	ORIGINAL PREMIUM OR DISCOUNT	BEGINNING BOOK VALUE	CURRENT PERIOD AMORT	ENDING BOOK VALUE	TOTAL AMORTIZATION	UNAMORTIZED BALANCE
GENERAL FUI	ND								
21687AE25	COÖPERATIEVE RABOBANK U.A., NEW YORK BRANCH 0.0 05/02/2024	1,500,000.00	1,451,146.25	(48,853.75)	1,492,753.75	7,246.25	0.00	48,853.75	0.00
22533TEV4	Credit Agricole Corporate And Investment Bank, New 0.0 05/29/2024	1,500,000.00	1,444,133.75	(55,866.25)	1,486,442.50	13,557.50	0.00	55,866.25	0.00
3130AVB84	FHLBANKS 5.250 09/13/24	3,500,000.00	3,494,050.00	(5,950.00)	3,497,596.00	1,325.85	3,498,921.84	4,871.84	(1,078.16)
3130AX2D9	FHLBANKS 5.375 09/24/24	2,000,000.00	2,000,000.00	0.00	2,000,000.00	0.00	2,000,000.00	0.00	0.00
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	2,000,000.00	2,000,000.00	0.00	2,000,000.00	0.00	2,000,000.00	0.00	0.00
55609EHG6	MACQUARIE INTRL 08/16/24	2,500,000.00	2,403,466.67	(96,533.33)	2,448,339.59	34,314.58	2,482,654.17	79,187.50	(17,345.83)
62479LFQ3	MUFG Bank, Ltd New York Branch 0.0 06/24/2024	2,500,000.00	2,423,311.11	(76,688.89)	2,468,266.67	31,733.33	0.00	76,688.89	0.00
63873JHP8	NATIXIS NY 08/23/24	1,500,000.00	1,459,685.42	(40,314.58)	1,468,620.00	19,830.42	1,488,450.42	28,765.00	(11,549.58)
78009AGV0	Royal Bank of Canada 0.0 07/29/2024	3,000,000.00	2,876,531.67	(123,468.33)	2,944,764.17	42,239.17	2,987,003.33	110,471.66	(12,996.67)
87019RDN3	Swedbank AB (publ) 0.0 04/22/2024	1,500,000.00	1,452,464.17	(47,535.83)	1,495,082.50	4,917.50	0.00	47,535.83	0.00
8923A0NQ2	TOYO CRD PUE RIC 01/24/25	2,500,000.00	2,399,498.61	(100,501.39)	0.00	23,163.89	2,422,662.50	23,163.89	(77,337.50)
89233GDH6	Toyota Motor Credit Corporation 0.0 04/17/2024	1,000,000.00	964,120.83	(35,879.17)	997,577.78	2,422.22	0.00	35,879.17	0.00
89233GDN3	Toyota Motor Credit Corporation 0.0 04/22/2024	2,000,000.00	1,914,800.00	(85,200.00)	1,993,373.33	6,626.67	0.00	85,200.00	0.00
TOTAL		27,000,000.00	26,283,208.48	(716,791.52)	24,292,816.28	187,377.37	16,879,692.26	596,483.77	(120,307.74)
GRAND TOTA	L	27,000,000.00	26,283,208.48	(716,791.52)	24,292,816.28	187,377.37	16,879,692.26	596,483.77	(120,307.74)



Accrued Interest Schedule

IDENTIFIER	DESCRIPTION	SETTLE DATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST
CAPITAL RESERVE									
TEXPRIME	TexPool Prime	2024-06-30	11,963,834.71	11,963,834.71	0.00	0.00	159,685.25	159,685.25	0.00
TOTAL			11,963,834.71	11,963,834.71	0.00	0.00	159,685.25	159,685.25	0.00
DISASTER RESERVE									
TEXPRIME	TexPool Prime	2024-06-30	1,911,665.59	1,911,665.59	0.00	0.00	11,665.83	11,665.83	0.00
TOTAL		aman no continue a montro de continue de la continu	1,911,665.59	1,911,665.59	0.00	0.00	11,665.83	11,665.83	0.00
EMPLOYEE BENEFITS RESERVE									
TEXPRIME	TexPool Prime	2024-06-30	1,491,734.49	1,491,734.49	0.00	0.00	20,418.09	20,418.09	0.00
TOTAL			1,491,734.49	1,491,734.49	0.00	0.00	20,418.09	20,418.09	0.00
			***************************************					Percenturos (Propositional States and Company of the Company of th	***************************************
GENERAL FUND									
3130AVB84	FHLBANKS 5.250 09/13/24	2023-07-31	3,500,000.00	3,494,050.00	9,187.50	0.00	45,937.50	0.00	55,125.00
3130AX2D9	FHLBANKS 5.375 09/24/24	2023-08-25	2,000,000.00	2,000,000.00	11,048.61	0.00	26,875.00	0.00	37,923.61
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	2022-12-19	2,000,000.00	2,000,000.00	28,616.67	0.00	25,250.00	50,500.00	3,366.67
664043332	Frost Bank Public Fund Checking Account	2024-06-30	221,817.03	221,817.03	0.00	0.00	0.00	0.00	0.00
664039874	Frost Bank Public Fund Checking Account	2024-06-30	4,028,048.97	4,028,048.97	0.00	0.00	0.00	0.00	0.00
55609EHG6	MACQUARIE INTRL 08/16/24	2023-12-04	2,500,000.00	2,403,466.67	0.00	0.00	0.00	0.00	0.00
63873JHP8	NATIXIS NY 08/23/24	2024-02-20	1,500,000.00	1,459,685.42	0.00	0.00	0.00	0.00	0.00
78009AGV0	Royal Bank of Canada 0.0 07/29/2024	2023-11-06	3,000,000.00	2,876,531.67	0.00	0.00	0.00	0.00	0.00
8923A0NQ2	TOYO CRD PUE RIC 01/24/25	2024-04-30	2,500,000.00	2,399,498.61	0.00	0.00	0.00	0.00	0.00
TEXPRIME	TexPool Prime	2024-06-30	6,677,959.67	6,677,959.67	0.00	0.00	74,125.03	74,125.03	0.00
TOTAL			27,927,825.67	27,561,058.04	48,852.78	0.00	172,187.53	124,625.03	96,415.28
OPERATING RESERVE									
TEXPRIME	TexPool Prime	2024-06-30	10,978,166.75	10,978,166.75	0.00	0.00	128,770.53	128,770.53	0.00
TOTAL			10,978,166.75	10,978,166.75	0.00	0.00	128,770.53	128,770.53	0.00



Accrued Interest Schedule

GRAND TOTAL			54,273,227.21	53,906,459.58	48,852.78	0.00	492,727.23	445,164.73	96,415.28
IDENTIFIER	DESCRIPTION	SETTLEDATE	PAR VALUE	PRINCIPAL COST	BEGINNING ACCRUED INTEREST	PURCHASED INTEREST	CURRENT PERIOD ACCRUAL	INTEREST RECEIVED	ENDING ACCRUED INTEREST



Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
CAPITAL RESERVE											
TEXPRIME	TexPool Prime	11,963,834.71	11,267,059.09	11,963,834.71	06/30/2024	4.50	5.46	159,685.25	0.00	0.00	159,685.25
TOTAL		11,963,834.71	11,267,059.09	11,963,834.71		4.50	5.46	159,685.25	0.00	0.00	159,685.25
DISASTER RESERVE											
TEXPRIME	TexPool Prime	1,911,665.59	0.00	1,911,665.59	06/30/2024	4.50	5.46	11,665.83	0.00	0.00	11,665.83
TOTAL		1,911,665.59	0.00	1,911,665.59		4.50	5.46	11,665.83	0.00	0.00	11,665.83
EMPLOYEE BENEFITS RESERVE											
TEXPRIME	TexPool Prime	1,491,734.49	1,539,793.16	1,491,734.49	06/30/2024	4.50	5.46	20,418.09	0.00	0.00	20,418.09
TOTAL		1,491,734.49	1,539,793.16	1,491,734.49		4.50	5.46	20,418.09	0.00	0.00	20,418.09
											THE VALUE OF SEA STATES SEA SEASON SE
GENERALFUND											
21687AE25	COÖPERATIEVE RABOBANK U.A., NEW YORK BRANCH 0.0 05/02/2024	0.00	1,492,753.75	0.00	05/02/2024	0.00	5.79	0.00	7,246.25	0.00	7,246.25
22533TEV4	Credit Agricole Corporate And Investment Bank, New 0.0 05/29/2024	0.00	1,486,442.50	0.00	05/29/2024	0.00	5.80	0.00	13,557.50	0.00	13,557.50
3130AVB84	FHLBANKS 5.250 09/13/24	3,500,000.00	3,497,596.00	3,498,921.84	09/13/2024	5.25	5.40	45,937.50	1,325.85	0.00	47,263.35
3130AX2D9	FHLBANKS 5.375 09/24/24	2,000,000.00	2,000,000.00	2,000,000.00	09/24/2024	5.38	5.38	26,875.00	0.00	0.00	26,875.00
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	2,000,000.00	2,000,000.00	2,000,000.00	12/19/2024	5.05	5.05	25,250.00	0.00	0.00	25,250.00
55609EHG6	MACQUARIE INTRL 08/16/24	2,500,000.00	2,448,339.59	2,482,654.17	08/16/2024	0.00	5.62	0.00	34,314.58	0.00	34,314.58
62479LFQ3	MUFG Bank, Ltd New York Branch 0.0 06/24/2024	0.00	2,468,266.67	0.00	06/24/2024	0.00	5.60	0.00	31,733.33	0.00	31,733.33
63873JHP8	NATIXIS NY 08/23/24	1,500,000.00	1,468,620.00	1,488,450.42	08/23/2024	0.00	5.37	0.00	19,830.42	0.00	19,830.42
664039874	Frost Bank Public Fund Checking Account	4,028,048.97	2,048,196.29	4,028,048.97	06/30/2024	0.00	0.00	0.00	0.00	0.00	0.00
664043332	Frost Bank Public Fund Checking Account	221,817.03	856,205.87	221,817.03	06/30/2024	0.00	0.00	0.00	0.00	0.00	0.00
78009AGV0	Royal Bank of Canada 0.0 07/29/2024	3,000,000.00	2,944,764.17	2,987,003.33	07/29/2024	0.00	5.77	0.00	42,239.17	0.00	42,239.17
87019RDN3	Swedbank AB (publ) 0.0 04/22/2024	0.00	1,495,082.50	0.00	04/22/2024	0.00	5.79	0.00	4,917.50	0.00	4,917.50



Earnings by Fund

CUSIP	DESCRIPTION	ENDING PAR VALUE	BEGINNING BOOK VALUE	ENDING BOOK VALUE	FINAL MATURITY	COUPON RATE	YIELD	INTEREST EARNED	NET AMORTIZATION/ ACCRETION INCOME	NET REALIZED GAIN/LOSS	ADJUSTED INTEREST EARNINGS
89233GDH6	Toyota Motor Credit Corporation 0.0 04/17/2024	0.00	997,577.78	0.00	04/17/2024	0.00	5.63	0.00	2,422.22	0.00	2,422.22
89233GDN3	Toyota Motor Credit Corporation 0.0 04/22/2024	0.00	1,993,373.33	0.00	04/22/2024	0.00	5.89	0.00	6,626.67	0.00	6,626.67
8923A0NQ2	TOYO CRD PUE RIC 01/24/25	2,500,000.00	0.00	2,422,662.50	01/24/2025	0.00	5.57	0.00	23,163.89	0.00	23,163.89
TEXPRIME	TexPool Prime	6,677,959.67	8,256,333.10	6,677,959.67	06/30/2024	4.50	5.46	74,125.03	0.00	0.00	74,125.03
TOTAL	**************************************	27,927,825.67	35,453,551.54	27,807,517.93		2.50	4.64	172,187.53	187,377.37	0.00	359,564.90
OPERATING RESERVE											
TEXPRIME	TexPool Prime	10,978,166.75	5,616,303.37	10,978,166.75	06/30/2024	4.50	5.46	128,770.53	0.00	0.00	128,770.53
TOTAL		10,978,166.75	5,616,303.37	10,978,166.75		4.50	5.46	128,770.53	0.00	0.00	128,770.53
		************************************	THE								
GRAND TOTAL		54,273,227.21	53,876,707.16	54,152,919.47		3.47	5.04	492,727.23	187,377.37	0.00	680,104.60



Projected CashflowsFor the Period July 01, 2024 to December 31, 2024

CUSIP	DESCRIPTION	POST DATE	TRANSACTION TYPE	AMOUNT
GENERAL FUND				
JUL 2024				
78009AGV0	Royal Bank of Canada 0.0 07/29/2024	07/29/2024	Maturity	3,000,000.00
JUL 2024 TOTAL				3,000,000.00
AUG 2024				TOTAL TOTAL TOTAL CONTROL CONT
55609EHG6	MACQUARIE INTRL 08/16/24	08/16/2024	Final Maturity	2,500,000.00
63873JHP8	NATIXIS NY 08/23/24	08/23/2024	Final Maturity	1,500,000.00
3130AX2D9	FHLBANKS 5.375 09/24/24	08/26/2024	Coupon	53,750.00
AUG 2024 TOTAL				4,053,750.00
SEP 2024		#ERE Fritzend PERFOUND AND AND AND AND AND AND AND AND AND A		
3130AVB84	FHLBANKS 5.250 09/13/24	09/13/2024	Coupon	91,875.00
3130AVB84	FHLBANKS 5.250 09/13/24	09/13/2024	Final Maturity	3,500,000.00
3130AX2D9	FHLBANKS 5.375 09/24/24	09/24/2024	Final Maturity	2,000,000.00
3130AX2D9	FHLBANKS 5.375 09/24/24	09/24/2024	Coupon	8,958.33
SEP 2024 TOTAL				5,600,833.33
NOV 2024				
22533TLC8	CREDIT AGRINY 11/12/24	11/12/2024	Final Maturity	1,000,000.00
NOV 2024 TOTAL				1,000,000.00
DEC 2024				
3130B1BT3	FHLBANKS 4.875 06/12/26	12/12/2024	Coupon	29,250.00
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	12/19/2024	Coupon	50,500.00
3134GY6D9	FREDDIE MAC 5.050 12/19/24 MTN	12/19/2024	Final Maturity	2,000,000.00
DEC 2024 TOTAL				2,079,750.00
GENERAL FUND TOTAL				15,734,333.33



Projected Cashflows

For the Period July 01, 2024 to December 31, 2024

CUSIP	DESCRIPTION	POST DATE	TRANSACTION TYPE	AMOUNT
GRAND TOTAL				15,734,333.33



Change in Value

IDENTIFIER	ISSUER Par value	YIELD	TRADE DATE MATURITY DATE	INTEREST ACCRUAL INTEREST RECEIVED	BEGINNING BOOK VALUE BEGINNING MARKET VALUE	PURCHASES/ ADDITIONS	REDEMPTIONS !	CHANGE IN BOOK VALUE CHANGE IN MARKET VALUE	ENDING BOOK VALUE ENDING MARKET VALUE
CAPITAL RESERVE									
TEXPRIME	TexPool Prime 11,963,834.71	5.46	06/30/2024	159,685.25 159,685.25	11,267,059.09 11,267,059.09	696,775.62	0.00	696,775.62 696,775.62	11,963,834.71 11,963,834.71
TOTAL		5.46		159,685.25 159,685.25	11,267,059.09 11,267,059.09	696,775.62	0.00	696,775.62 696,775.62	11,963,834.71 11,963,834.71
DISASTER RESERVE									
TEXPRIME	TexPool Prime 1,911,665.59	5.46	06/30/2024	11,665.83 11,665.83	0.00 0.00	1,911,665.59	0.00	1,911,665.59 1,911,665.59	1,911,665.59 1,911,665.59
TOTAL		5.46		11,665.83 11,665.83	0.00 0.00	1,911,665.59	0.00	1,911,665.59 1,911,665.59	1,911,665.59 1,911,665.59
EMPLOYEE BENEFIT RESERVE	TexPool Prime	5.46	00/00/0004	20,418.09	1,539,793.16	6,664.50	(54,723.17)	(48,058.67)	1,491,734.49
TOTAL	1,491,734.49	5.46	06/30/2024	20,418.09 20,418.09 20,418.09	1,539,793.16 1,539,793.16 1,539,793.16	6,664.50	(54,723.17)	(48,058.67) (48,058.67) (48,058.67)	1,491,734.49 1,491,734.49 1,491,734.49
GENERAL FUND 89233GDH6	Toyota Motor Credit Corporation 0.0 04/17/2024 0.00	5.63	08/24/2023 04/17/2024	0.00	997,577.78 997,577.78	0.00	(1,000,000.00)	(997,577.78) (997,577.78)	0.00 0.00
89233GDN3	Toyota Motor Credit Corporation 0.0 04/22/2024 0.00	5.89	07/27/2023 04/22/2024	0.00 0.00	1,993,373.33 1,993,373.33	0.00	(2,000,000.00)	(1,993,373.33) (1,993,373.33)	0.00 0.00
87019RDN3	Swedbank AB (publ) 0.0 04/22/2024 0.00	5.79	10/02/2023 04/22/2024	0.00 0.00	1,495,082.50 1,495,082.50	0.00	(1,500,000.00)	(1,495,082.50) (1,495,082.50)	0.00 0.00
21687AE25	COÖPERATIEVE RABOBANK U.A., NEW YORK BRANCH 0.0 05/02/2024 0.00	5.79	10/06/2023 05/02/2024	0.00 0.00	1,492,753.75 1,492,753.75	0.00	(1,500,000.00)	(1,492,753.75) (1,492,753.75)	0.00 0.00
22533TEV4	Credit Agricole Corporate And Investment Bank, New 0.0 05/29/2024 0.00	5.80	10/03/2023 05/29/2024	0.00 0.00	1,486,442.50 1,486,442.50	0.00	(1,500,000.00)	(1,486,442.50) (1,486,442.50)	0.00 0.00



Change in Value

ENDING BOOK VALUE ENDING MARKET VALUE	CHANGE IN BOOK VALUE CHANGE IN MARKET VALUE	REDEMPTIONS I	PURCHASES/ ADDITIONS	BEGINNING BOOK VALUE BEGINNING MARKET VALUE	INTEREST ACCRUAL INTEREST RECEIVED	TRADE DATE MATURITY DATE	YIELD	ISSUER PAR VALUE	IDENTIFIER
0.00	(2,468,266.67) (2,468,266.67)	(2,500,000.00)	0.00	2,468,266.67 2,468,266.67	0.00 0.00	12/04/2023 06/24/2024	5.60	MUFG Bank, Ltd New York Branch 0.0 06/24/2024 0.00	62479LFQ3
6,677,959.67 6,677,959.67	(1,578,373.43) (1,578,373.43)	(4,598,161.38)	3,019,787.95	8,256,333.10 8,256,333.10	74,125.03 74,125.03	06/30/2024	5.46	TexPool Prime 6,677,959.67	TEXPRIME
221,817.03 221,817.03	(634,388.84) (634,388.84)	(803,591.53)	169,202.69	856,205.87 856,205.87	0.00 0.00	06/30/2024	0.00	Frost Bank Public Fund Checking Account 221,817.03	664043332
4,028,048.97 4,028,048.97	1,979,852.68 1,979,852.68	(456,171.82)	2,436,024.50	2,048,196.29 2,048,196.29	0.00 0.00	06/30/2024	0.00	Frost Bank Public Fund Checking Account 4,028,048.97	664039874
2,987,003.33 2,987,003.33	42,239.17 42,239.17	0.00	0.00	2,944,764.17 2,944,764.17	0.00 0.00	11/06/2023 07/29/2024	5.77	Royal Bank of Canada 0.0 07/29/2024 3,000,000.00	78009AGV0
2,482,654.17 2,482,654.17	34,314.58 34,314.58	0.00	0.00	2,448,339.59 2,448,339.59	0.00 0.00	12/04/2023 08/16/2024	5.62	MACQUARIE INTRL 08/16/24 2,500,000.00	55609EHG6
1,488,450.42 1,488,450.42	19,830.42 19,830.42	0.00	0.00	1,468,620.00 1,468,620.00	0.00 0.00	02/20/2024 08/23/2024	5.37	NATIXIS NY 08/23/24 1,500,000.00	63873JHP8
3,498,921.84 3,497,655.00	1,325.85 315.00	0.00	0.00	3,497,596.00 3,497,340.00	45,937.50 0.00	07/31/2023 09/13/2024	5.40	FHLBANKS 5.250 09/13/24 3,500,000.00	3130AVB84
2,000,000.00 1,999,140.00	0.00 620.00	0.00	0.00	2,000,000.00 1,998,520.00	26,875.00 0.00	08/25/2023 09/24/2024	5.38	FHLBANKS 5.375 09/24/24 2,000,000.00	3130AX2D9
2,000,000.00 1,995,000.00	0.00 640.00	0.00	0.00	2,000,000.00 1,994,360.00	25,250.00 50,500.00	11/30/2022 12/19/2024	5.05	FREDDIE MAC 5.050 12/19/24 MTN 2,000,000.00	3134GY6D9
2,422,662.50 2,422,662.50	2,422,662.50 2,422,662.50	0.00	2,399,498.61	0.00 0.00	0.00 0.00	04/30/2024 01/24/2025	5.57	TOYO CRD PUE RIC 01/24/25 2,500,000.00	8923A0NQ2
27,807,517.93 27,800,391.09	(7,646,033.61) (7,645,784.46)	(15,857,924.73)	8,024,513.75	35,453,551.54 35,446,175.54	172,187.53 124,625.03	DOGEOGRAPIA (DOS DE ENCENTROPIAS ENCENTROS ES CONTRA LA ELECTROPIA DE CONTRA DE CONTRA DE CONTRA DE CONTRA DE C	4.64		TOTAL

OPERATING RES	ERVE								
TEXPRIME	TexPool Prime 10,978,166.75	5.46	06/30/2024	128,770.53 128,770.53	5,616,303.37 5,616,303.37	5,361,863.38	0.00	5,361,863.38 5,361,863.38	10,978,166.75 10,978,166.75
TOTAL		5.46		128,770.53 128,770.53	5,616,303.37 5,616,303.37	5,361,863.38	0.00	5,361,863.38 5,361,863.38	10,978,166.75 10,978,166.75
ASS AND COMMENTAL AND COMMENTA									
GRAND TOTAL		5.04		492,727.23 445,164.73	53,876,707.16 53,869,331.16	16,001,482.84	(15,912,647.90)	276,212.31 276,461.46	54,152,919.47 54,145,792.63

Disclosure

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Board of Directors Meeting Memo

Subject: August 2024 Financial Report

Overview: The August Operating Budget ended the month with revenues coming in higher than expenses by \$283,441, as total Operating Revenues came in at \$4,232,791 and Operating Expenses at \$3,949,350. In comparison to the budget, Operating Revenues of \$4,232,791 came in greater than the \$4,223,605 budget by \$9,186 and departmental spending of \$3,949,350 came in less than the \$4,016,953 budget by \$67,603.

Passenger fares of \$106,942 reached 116.09%, lease revenue from tenants reached 104.02%, and investment income exceeded budget expectations by \$53,915, representing 131.95% of expectation.

Year-to-date Operating Budget produced a deficit of \$625,697 as total revenues of \$31,303,363 reached 96.85% of baseline while expenses of \$31,929,060 finished at 98.61%. This deficit is expected to improve when the pending federal grants are awarded.

The CIP budget for the month resulted in expenditures exceeding revenues by \$5,082, with CIP program expenditures coming in at \$582,504 while funding sources came in at \$577,422 and include the transfer-in from the fund balance of \$491,820. The expenditures include \$496,902 of depreciation expense for the month.

Year-to-date CIP total funding totaled **\$9,324,854** while total expenditures finished at **\$9,365,506** resulting in **expenditures** exceeding funding sources by **\$40,652**. Funding sources include the budgeted transfer-in from fund balance of **\$3,934,563**.

For the month, the overall performance results in an initial increase of \$278,359 to the fund balance with a increase of \$283,441 attributable to the operating budget, and a decrease of \$5,082 related to the CIP budget.

The overall performance for the **year-to-date** results in an initial decrease of **\$666,349** to the fund balance, with a decrease of **\$625,697** attributable to the operating budget, and a decrease of **\$42,652** related to the CIP budget.

When removing the transfer-in funding sources the decrease in fund balance totals \$4,600,912 of which \$625,697 is from the operating budget and \$3,975,215 is from CIP. *However, there is approximately \$3,911,000 in grant funds that will become available when the federal grants are awarded.*

SUMMARY: Results from all Activities Compared to Budget

Total Revenues and funding sources for the month of **August** closed at \$4,810,213, of which \$4,232,791 is attributable to the **Operating Budget** (**Table 4 and PPT Slides 3 and 4**) and \$577,422 to the capital budget. The \$577,422 from the capital budget consists of \$85,602 from grant revenues while \$491,820 comes from the unrestricted portion of the fund balance that was budgeted as a transfer in. The performance of the revenue categories from the Operating Budget is discussed as follows.

Operating Revenues, which include only resources generated from transit operations, **totaled \$125,293** or 12.86% greater than forecasted **(Table 4.1) & (PPT Slide 5). Fare Revenues** ended the month at \$106,942, or 116.09% of the baseline expectation and includes **\$9,530** from **Go-**

Pass Mobile App Pass Sales. Fare revenues normalized in August with the college and university resuming classes for the fall semester.

Meanwhile, commissions from both **Bus and Bench Advertising** ended the month at \$17,223 of which \$3,426 came from **Bus Bench Advertising commissions** while \$13,797 came from **On-Board Bus Advertising commissions**. The combined revenue was 96.92% of baseline.

Note that the commissions earned from Bench Advertising total \$5,139 of which \$3,426 is recognized as revenue and \$1,713 represents the City's one-third share of the bench advertising commission for the use of the City property.

Other Operating Revenues totaled \$1,128, or 100% of baseline, and is the proceeds from the recycling of scrap metal

Non-Operating Revenues, which includes sales tax, investment income, lease income from tenants, and federal assistance grants totaled \$4,107,498 reaching 99.88% of the \$4,070,317 budget expectation, generating \$5,086 less than forecasted (Table 4.1).

Federal grants continue to lag behind expectations as a result of the preventive maintenance grant not yet awarded for 2024. This funding is in progress and is expected to be awarded when the FTA opens its new fiscal year in October. Meanwhile, the category was bolstered by the continued performance of the investment portfolio, which exceeded the baseline expectation by \$53,915, or 31.95%. Staples Street Center leases reached 104.02% of baseline, as previously vacant space has been occupied.

For clarification, please keep in mind that all revenues reported are **actual** revenues received or earned except for the sales tax revenue. The Sales Tax Revenue has been **estimated** since the amount will not be determined until payment is received on **October 11, 2024**. Out of the seven (7) sources included in this revenue category, 90.80% of total revenue came from the sales tax revenue estimate as indicated in the following table:

August 2024 Revenue Composition - Table 1

Line #	Revenue Source	Actual	%
1	Sales Tax Revenue Estimate	\$3,800,000	89.78%
2	Passenger Service	106,942	2.53%
3	SSC Lease Income	45,584	1.08%
4	Bus Advertising	17,223	0.41%
5	Investment Income	222,665	5.26%
6	Grant Assistance Revenue	39,249	0.93%
7	Other Revenue	1,128	0.03%
	Total (excluding capital)	\$4,232,792	100.00%

The **Investment Portfolio** closed the month of August 2024 with a market value of \$52,792,147, an increase of \$654,923, from the balance at the end of July 2024 of \$52,137,224. The composition of the August portfolio market value includes \$17,831,767 in short-term securities consisting of \$7,320,427 in Commercial Paper and \$10,511,340 in Federal Agency Coupon Securities. In addition, \$32,803,587 was held in TexPool Prime and \$2,156,794 in bank accounts at Frost Bank. For the month of **August**, earned interest income was recorded at \$222,665.

At the September 18, 2024 meeting of the Federal Open Markets Committee (FOMC), Fed Chairman Powell announced a 50-basis point reduction to the federal funds target range, dropping from a range of 5.25% - 5.50% to 4.75% - 5.00%. The committee expressed a strong likelihood that additional rate cuts will occur in November and December and forecast six additional rate cuts throughout 2025 and into 2026. The cumulative impact of the rate cuts would result in the federal funds rate settling into the range of 3.25% - 3.50%, or two percentage points lower than prior to September's cut.

Staff continue to work with the investment advisor to identify opportunities to extend maturities and limit exposure to interest rate risk. The rate for TexPool Prime as of September 30 is 5.0366%.

This investment portfolio does not include any assets from pension plans but only assets from operations.

The **Sales Tax** allocation for August 2024 is **estimated** at **\$3,800,000** and is in line with the actual allocation received for August 2023. The estimate is necessary since allocations lag two months behind and will not be received until October 11, 2024.

The Sales Tax revenue payment of \$3,485,208 for July 2024 was received September 13, 2024, and was \$314,792, or 8.28% less than the \$3,800,000 July reported estimate. The July payment included the allocation from internet sales of \$33,296, a decrease of \$8,382 or 20.11% from the prior month. RTA started receiving internet sales tax revenue in December 2019, and to date have received \$1,734,911. Retailers started collecting sales tax on internet sales on October 1, 2019.

The sales tax revenue over the last five years averages 71.13% of total income. In 2023, Sales Tax Revenue represented 70.27% of total revenues. Sales tax typically represents the largest component of CCRTA's total income, however there are several factors that can cause fluctuations from year to year. Although sales tax revenue is related to economic conditions, other factors such as the amount of revenues from other sources and capital improvement plans do come into play. During this reporting period sales tax represented 89.78% of total operating revenues. **Table 2** illustrates the sales tax revenue trend from the beginning of the year, while **Table 2.1** illustrates the comparison between the sales tax received versus the sales tax budgeted.

Transparency Disclosure

The sales tax revenue reported as 2024 Actual is higher than what is reported by the state comptroller's website for the months of **January through May**. The difference represents the \$27,374 that is deducted by the state comptroller each month as repayment of \$1,177,082 that occurred in December 2019 because of an audit. The repayment is over 43 months and as of May have completed all installments. This amount is added back to calculate the growth rate when compared to the same period last year. **Although the repayment has been paid in full as of June 2024**, this transparency disclosure is necessary to explain the difference in the revenue recognition compared to the net sales tax payment received.

Sales Tax Growth - Table 2

Month Revenue was Recognized	2024 Actual	2	023 Actual	\$ Growth	% Growth
January (actual)	3,006,019	\$	2,883,848	122,171	4.24%
February (actual)	3,560,917		2,939,551	621,366	21.14%
March (actual)	3,728,858		3,876,821	(147,963)	-3.82%
April (actual)	3,388,757		3,196,995	191,762	6.00%
May (actual)	3,458,737		3,371,557	87,180	2.59%
June (actual)	3,743,265		3,744,213	(947)	-0.03%
July (actual)	3,485,208		3,448,803	36,405	1.06%
August (estimate)	3,800,000		3,375,472	424,528	12.58%
September (estimate)	=			-	0.00%
October (estimate)	-			-	0.00%
November (estimate)	-			-	0.00%
December (estimate)	-			-	0.00%
	\$ 28,171,762	\$	26,837,259	1,334,503	4.97%

Sales Tax – Actual vs Budget – Table 2.1

Month Revenue was Recognized	2024 Actual	20	24 Budget	\$ Variance	% Variance
January (actual)	3,006,019	\$	3,150,000	(143,981)	-4.57%
February (actual)	3,560,917		3,150,000	410,917	13.04%
March (actual)	3,728,858		3,800,000	(71, 142)	-1.87%
April (actual)	3,388,757		3,500,000	(111,243)	-3.18%
May (actual)	3,458,737		3,700,000	(241,263)	-6.52%
June (actual)	3,743,265		3,800,000	(56,735)	-1.49%
July (actual)	3,485,208		3,800,000	(314,792)	-8.28%
August (estimate)	3,800,000		3,800,000	-	0.00%
September (estimate)	-			-	0.00%
October (estimate)	1-1			-	0.00%
November (estimate)	-			-	0.00%
December (estimate)	-			-	0.00%
	\$ 28,171,762	\$	28,700,000	\$ (528,238)	-1.84%

The detail of all revenue and expense categories are presented in the following tables, along with the fare recovery ratio for August 2024:

 $\label{eq:composition} \textbf{Revenue} - \textbf{August} \ \textbf{2024} - \textbf{Revenue} \ \textbf{Composition} \ (\textbf{Includes Operating and Capital Funding}) - \textbf{Table 3}$

Revenue Source	Aı	ugust 2024	%	YTD	%
Passenger Service	\$	106,942	2.48%	\$ 751,967	2.05%
Bus Advertising		17,223	0.40%	142,438	0.39%
Other Revenue		1,128	0.03%	30,520	0.08%
Sales Tax Revenue		3,800,000	88.00%	28,171,762	76.78%
Grants - Operating		39,249	0.91%	39,249	0.11%
Grants - Capital		85,602	1.98%	5,390,291	14.69%
Investment Income		222,665	5.16%	1,823,294	4.97%
SSC Lease Income		45,584	1.06%	344,133	0.94%
Total Revenue	\$	4,318,393	100.00%	\$ 36,693,654	100.00%

Revenue - August 2024 Operating Revenue and Capital Funding - Table 4

			08/2024		
	2024 Adopted	August 2024	Baseline into	% Actual to	% Actual to
	Budget	Actual	Budget	Budget	Baseline
Revenues					
Passenger service	1,105,459	\$ 106,942	\$ 92,122	9.67%	116.09%
Bus advertising	213,251	17,223	17,771	8.08%	96.92%
Other operating revenues	362,651	1,128	1,128	0.31%	100.00%
Sales Tax Revenue	44,244,769	3,800,000	3,800,000	8.59%	100.00%
Federal, state and local grant assistance	1,200,152	39,249	100,013	3.27%	39.249
Investment Income	2,025,000	222,665	168,750	11.00%	131.95%
Staples Street Center leases	525,850	45,584	43,821	8.67%	104.02%
Total Operating & Non-Operating Revenues	49,677,132	4,232,791	4,223,605	8.52%	100.229
Capital Grants & Donations	11,971,407	85,602	85,602	0.72%	100.00%
Transfers-In	5,901,845	491,820	491,820	8.33%	100.00%
Total Operating & Non-Operating					
Revenues and Capital Funding	67,550,384	\$ 4,810,213	\$ 4,801,027	7.12%	100.199

				08/2024		
	2024 Adopted	YTD 2024	Υ	TD Baseline into	% YTD Actual to	% Actual to
	Budget	 Actual		Budget	Budget	Baseline
Revenues						
Passenger service \$	1,105,459	\$ 751,967	\$	736,973	68.02%	102.03%
Bus advertising	213,251	142,438		142,167	66.79%	100.19%
Other operating revenues	362,651	30,520		241,767	8.42%	12.62%
Sales Tax Revenue	44,244,769	28,171,762		28,700,000	63.67%	98.16%
Federal, state and local grant assistance	1,200,152	39,249		800,101	3.27%	4.91%
Investment Income	2,025,000	1,823,294		1,350,000	90.04%	135.06%
Staples Street Center leases	525,850	344,133		350,567	65.44%	98.16%
Total Operating & Non-Operating Revenues	49,677,132	 31,303,363		32,321,575	63.01%	96.85%
Capital Grants & Donations	11,971,407	5,390,291		5,390,291	45.03%	100.00%
Transfers-In	5,901,845	3,934,563		3,934,563	66.67%	100.00%
Total Operating & Non-Operating						
Revenues and Capital Funding \$	67,550,384	\$ 40,628,217	\$	41,646,429	60.15%	97.56%

Note: The Sales Tax Revenue % YTD Actual to Budget calculations takes actual of \$28,171,762 divided by the annual budget of \$44,244,769 producing a 63.67% of budget. The \$28,171,762 includes seven months of actual revenues totaling \$24,371,672 plus the \$3,800,000 estimate for August. The baseline budget includes seven months of budget estimates plus one month of baseline expectation as stated in Table 2.1.

Revenue – August 2024 from Operations – Table 4.1

						08/2024		
	-	2024 Adopted		August 2024		Baseline into	% Actual to	% Actual to
	-	Budget		Actual		Budget	Budget	Baseline
Revenues								
Passenger service	\$	1,105,459	\$	106,942	\$	92,122	9.67%	116.09%
Bus advertising		213,251		17,223		17,771	8.08%	96.92%
Other operating revenues		362,651		1,128		1,128	0.31%	100.009
Total Operating Revenues	-	1,681,361	_	125,293	_	111,021	7.45%	112.86
Sales Tax Revenue		44,244,769		3,800,000		3,800,000	8.59%	100.00%
Federal, state and local grant assistance		1,200,152		39,249		100,013	3.27%	39.24%
Investment Income		2,025,000		222,665		168,750	11.00%	131.95%
Staples Street Center leases		525,850		45,584		43,821	8.67%	104.02%
Total Non-Operating Revenues	-	47,995,771		4,107,498		4,112,584	8.56%	99.889
Total Revenues	\$ -	49,677,132	\$	4,232,791	\$	4,223,605	8.52%	100.229

August 2024 Expenses

The results of all expenditure activities, including capital, are presented below. Overall, the total expenditures of \$4,531,854 came in \$67,603 under the anticipated baseline of \$4,599,457. Departmental expenses of \$3,606,549 came in \$73,506 under the \$3,680,055 anticipated baseline or 2.00%. Meanwhile, Street Improvement Program expense of \$287,294 is a fixed amount that represents one-twelve of the annual amount budgeted for all member cities, resulting in 100% of baseline. Debt service expense of \$16,258 represents the monthly amortization of debt issuance costs resulting from the 2019 bond refunding plus interest related to Subscription Liabilities (SBITAs).

August 2024 Total Expenses & Capital Expenditures – Table 6

					08/2024		
•	2024 Adopted		August 2024		Baseline into	% Actual to	% Actual to
	Budget		Actual	_	Budget	Budget	Baseline
Expenditures							
Departmental Operating Expenses \$	44,160,638	\$	3,606,549	\$	3,680,055	\$ 8.17%	98.00%
Debt Service	1,607,841		16,258		16,258	1.01%	100.00%
Street Improvements	3,447,523		287,294		287,294	8.33%	100.00%
Subrecipient Grant Agreements	400,152		39,249		33,346	9.81%	117.70%
Total Operating & Non-Operating Expenses	49,616,154		3,949,350	_	4,016,953	7.96%	98.32%
Grant Eligible Costs	11,971,407		85,602		85,602	0.72%	100.00%
Depreciation Expenses	5,962,823		496,902		496,902	8.33%	100.00%
Total Operating & Non-Operating				_			
Expenses and Capital Expenditures \$	67,550,384	\$	4,531,854	\$	4,599,457	6.71%	98.53%

Year to Date as of August 2024 Total Expenses & Capital Expenditures – Table 6.1

For the year to date, total expenditures including capital were \$41,294,566, coming in \$449,274 under the anticipated baseline of \$41,743,840. Departmental expenses of \$29,218,675 came in \$221,753 under the anticipated baseline of \$29,440,428 or 0.75%. Meanwhile, Street Improvement Program expense is a fixed amount that represents one-twelve of the annual amount budgeted for all member cities, resulting in 100% of baseline and as of August the year-to-date expense represents 66.67% of the annual budget. Debt service represents the monthly amortization of debt issuance costs plus current year interest on bonds, along with interest costs for SBITAs.

					08/2024			
	2024 Adopted	Y	TD 2024	YT	D Baseline into		% YTD Actual to	% Actual to
	Budget		Actual	_	Budget	_	Budget	Baseline
Expenditures								
Departmental Operating Expenses \$	44,160,638	\$	29,218,675	\$	29,440,428	\$	66.16%	99.259
Debt Service	1,607,841		372,789		372,789		23.19%	100.009
Street Improvements	3,447,523		2,298,349		2,298,349		66.67%	100.009
Subrecipient Grant Agreements	400,152		39,249		266,768		9.81%	14.719
Total Operating & Non-Operating Expenses	49,616,154		31,929,060		32,378,334		64.35%	98.61
Grant Eligible Costs	11,971,407		5,390,291		5,390,291		45.03%	100.00
Depreciation Expenses	5,962,823		3,975,215		3,975,215		66.67%	100.009
Total Operating & Non-Operating								
Expenses and Capital Expenditures \$	67,550,384	\$	41,294,566	\$	41,743,840		61.13%	98.92

EXPENSES – REPORTED BY EXPENSE OBJECT CATEGORY

The **Financial Accounting Standards Board (FASB)** requires expenses to be reported by object category which include expenses that can be traced back to a specific department and or activity. It excludes depreciation expenses, expenses associated with the Street Improvement Program, debt service expenses, and pass-through activities (Sub-recipients).

Accordingly, for the month of August 2024, total departmental operating expenses realized favorable variances against the baseline expectation from categories including Benefits, Services, Purchased Transportation, and Miscellaneous.

Meanwhile, unfavorable variance was identified with the categories of Salaries & Wages, Materials & Supplies, Utilities, and Insurance.

Salaries & Wages reported a negative variance of 0.32%, or \$3,800. For the year to date, the category reports a positive variance of 1.92%, or \$184,915.

Materials & Supplies reported a negative variance of 8.63%, or \$24,174. The negative variance is due to the continued higher costs for maintenance of vehicles and facilities. **The category maintains a negative variance of 8.09% or \$181,398 for the year to date.**

Utilities reported a negative variance of 34.67%, or \$23,080. The variance is due to the timing of invoices received for electricity service. **The category maintains a negative variance of 10.71% or \$57,060 for the year to date**.

Insurance reported a negative variance of 17.54%, or \$9,709. The negative variance is due to the increase in windstorm premium for RTA facilities. The new premium represents an increase of 55.8% over the prior term, or \$122,649. Monthly amortization of the insurance premium grew from \$18,301 in July, to \$28,521 in August and subsequent months.

August 2024 Departmental Expense Breakdown – Table 7

				08/2024		
	2024 Adopted		August 2024	Baseline into	% Actual to	% Actual to
	Budget		Actual	Budget	Budget	Baseline
Departmental Operating Expenses:		_				
Object Category						
Salaries & Wages	\$ 14,418,479	\$	1,205,342	\$ 1,201,542	8.36%	100.32%
Benefits	8,642,048		655,186	720,171	7.58%	90.989
Services	5,714,226		436,289	476,186	7.64%	91.62%
Materials & Supplies	3,362,189		304,356	280,182	9.05%	108.639
Utilities	798,939		89,659	66,578	11.22%	134.679
Insurance	664,075		65,049	55,340	9.80%	117.549
Purchased Transportation	9,449,581		775,633	787,465	8.21%	98.50%
Miscellaneous	1,111,101		75,035	92,592	6.75%	81.049
Total Departmental Operating Expenses	\$ 44,160,638	\$	3,606,549	\$ 3,680,055	8.17%	98.00

Year to Date as of August 2024 Departmental Operating Expense Breakdown - Table 8

	0.00					08/2024		
		2024 Adopted		YTD 2024		YTD Baseline into	% YTD Actual to	% Actual to
		Budget		Actual		Budget	Budget	Baseline
Departmental Operating Expenses:					_			
Object Category								
Salaries & Wages	\$	14,418,479	\$	9,427,405	\$	9,612,319	65.38%	98.089
Benefits		8,642,048		6,159,419		5,761,365	71.27%	106.919
Services		5,714,226		3,318,936		3,809,484	58.08%	87.129
Materials & Supplies		3,362,189		2,422,858		2,241,459	72.06%	108.099
Utilities		798,939		589,686		532,626	73.81%	110.719
Insurance		664,075		448,535		442,717	67.54%	101.319
Purchased Transportation		9,449,581		6,212,665		6,299,721	65.75%	98.629
Miscellaneous		1,111,101		639,170		740,734	57.53%	86.299
Total Departmental Operating Expenses	\$	44,160,638	\$	29,218,675	\$	29,440,428	66.16%	99.25

2024 Self-Insurance Claims, Medical & Vision and Dental - Table 9

Month	Med	lical & Vision	Dental	Total
January	\$	85,533	\$ 5,426	\$ 90,960
February		217,561	11,983	229,544
March		374,863	8,671	383,534
April		360,163	11,187	371,350
May		492,043	10,351	502,394
June		699,035	3,119	702,154
July		566,539	4,239	570,778
August		361,600	18,692	380,292
	\$	3,157,337	\$ 73,667	\$ 3,231,005

^{*}Note – Stop loss reimbursements of \$42,096 and rebates of \$118,028 were received in August and lowered the recorded expense for health insurance.

Fare Recovery Ratio - Table 10

Description	08/31/2024	Yea	r to Date
Fare Revenue or			
Passenger Revenue	\$ 106,942	\$	751,967
Operating Expenses	3,606,550		29,218,674
Fare Recovery Ratio	2.97%		2.57%
*Excluding Depreciation	22.000		

Note: Same period last year (August 2023) the FRR was 3.05%

The passenger fares are pledged revenues secured by the bond covenant associated with the construction of the Staples Street Center Building. The bond contract requires the Authority to establish and maintain rates and charges for facilities and services afforded by the CCRTA transit system to produce gross operating revenues in each fiscal year by anticipating sufficient passenger revenues to pay for maintenance and operating expenses and produce net operating revenues at least 1.10 times the annual debt service requirements. The debt service coverage ratio is a different ratio from the Fare Recovery Ratio. CCRTA has maintained since the inception of the bond covenant a coverage ratio of at least 1.10.

August 2024 – Table 11

For the month of August, total Revenue exceeded Expenditures by \$278,359. For the year to date, total Expenditures exceeded Revenue by \$666,349. A greater detail of the financial results is explained in the accompanied Power Point presentation.

						08/2024		
		2024 Adopted		August 2024		Baseline into	% Actual to	% Actual to
		Budget	_	Actual	_	Budget	Budget	Baseline
Operating Revenues	\$	49,677,132	\$	4,232,791	\$	4,223,605	8.52%	100.22%
Operating Expenses		49,616,154		3,949,350		4,016,953	7.96%	98.32%
Revenue over Expenses	-	60,978		283,441		206,653	464.82%	137.16%
Capital Funding		17,873,252		577,422		577,422	3.23%	100.00%
Capital Expenditures		17,934,230		582,504		582,504	3.25%	100.00%
Revenue over Expenses	-	(60,978)		(5,082)		(5,082)	8.33%	100.00%
Revenue over Expenditures	\$		\$	278,359	· s -	201,570		

					08/2024		
		2024 Adopted		YTD 2024	YTD Baseline	% YTD Actual to	% Actual to
	-	Budget		Actual	into Budget	Budget	Baseline
Operating Revenues	\$	49,677,132	\$	31,303,363 \$	32,321,575	63.01%	96.85%
Operating Expenses		49,616,154		31,929,060	32,378,334	64.35%	98.61%
Revenue over Expenses	-	60,978		(625,697)	(56,759)	-1026.10%	1102.38%
Capital Funding		17,873,252		9,324,854	9,324,854	52.17%	100.00%
Capital Expenditures		17,934,230		9,365,506	9,365,506	52.22%	100.00%
Revenue over Expenses	-	(60,978)		(40,652)	(40,652)	66.67%	100.00%
Revenue over Expenditures	\$		<u>s</u> —	(666,349) \$	(97,411)		

NET POSITION

The Total Net Position at the end of the month was \$111,408,927, an increase of \$789,379 from December 2023 which closed at \$110,619,548.

The Total Net Position is made up of three (3) components: Net Investment in Capital Assets, Funds Restricted for the FTA's Interest, and Unrestricted which represents the residual amount of the net position that is available for spending.

Of the Total Net Position of \$111,408,927, the portion of the fund balance that is not restricted in accordance with GASB Concepts Statement No 4 is \$44,441,640, but only \$18,329,499 is available for spending due to the \$26,112,141 Board-designated reserves aimed at mitigating the fluctuations of sales tax revenue. As you can see from the fund balance breakdown below, 58.76% of the unrestricted portion is assigned by the Board to fund reserves that are earmarked to meet certain unexpected demands.

FUND BALANCE AS OF AUGUST 31, 2024:

FUND BALANCE Net Invested in Capital Assets	\$	66,391,979
Restricted for FTA Interest	Ψ	575,308
Unrestricted		44,441,640
TOTAL FUND BALANCE		111,408,927
RESERVES Designated for Operating Reserve Designated for Capital Reserve Designated for Employee Benefits Reserve Designated for Emergency/Disaster Reserve Total Designated Reserves		10,878,633 11,855,307 1,478,201 1,900,000 26,112,141
Plus: Unrestricted		18,329,499
TOTAL DESIGNATED AND UNRESTRICTED	\$	44,441,640

Please refer to the following pages for the detailed financial statements.

Respectfully Submitted,

Submitted by: Marie Sandra Roddel

Director of Finance

Reviewed by: Robert M. Saldaña

Managing Director of Administration

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer

Corpus Christi Regional Transportation Authority Operating and Capital Budget Report For the month ended August 2024

			08/2024		
ODERATING PURCET	2024 Adopted	August 2024	Baseline into	% Actual to	% Actual to
OPERATING BUDGET	Budget	Actual	Budget	Budget	Baseline
	Α	В	C = A/12	B/A	C vs B
Revenues					
Passenger service 5		106,942 \$		9.67%	116.09%
Bus advertising	213,251	17,223	17,771	8.08%	96.92%
Other operating revenues	362,651	1,128	1,128	0.31%	100.00%
Sales Tax Revenue	44,244,769	3,800,000	3,800,000	8.59%	100.00%
Federal, state and local grant assistance	1,200,152	39,249	100,013	3.27%	39.249
Investment Income	2,025,000	222,665	168,750	11.00%	131.959
Staples Street Center leases	525,850	45,584	43,821	8.67%	104.029
Total Revenues	49,677,132	4,232,791	4,223,605	8.52%	100.22
Expenses					
Transportation	11,064,303	933,689	922,025	8.44%	101.279
Customer Programs	771,857	49,436	64,321	6.40%	76.869
Purchased Transportation	9,449,581	775,633	787,465	8.21%	98.509
Service Development	682,410	40,543	56,868	5.94%	71.29
MIS	1,957,895	131,094	163,158	6.70%	80.35
Vehicle Maintenance	6,817,309	589,165	568,109	8.64%	103.71
Facilities Maintenance	3,393,766	284,529	282,814	8.38%	100.619
Contracts and Procurements	517,294	36,071	43,108	6.97%	83.689
CEO's Office	1,114,763	72,154	92,897	6.47%	77.67
Finance and Accounting	1,018,620	101,749	92,897 84,885	9.99%	
Materials Management	294,160				119.879
Human Resources		23,377	24,513	7.95%	95.369
General Administration	1,150,530	69,619	95,878	6.05%	72.61
	508,836	54,505	42,403	10.71%	128.54
Capital Project Management	433,141	35,483	36,095	8.19%	98.309
Marketing & Communications	1,247,108	83,940	103,926	6.73%	80.779
Safety & Security	2,422,340	216,176	201,862	8.92%	107.099
Staples Street Center	1,092,185	108,133	91,015	9.90%	118.819
Port Ayers Cost Center	24,540	403	2,045	1.64%	19.739
Debt Service	1,607,841	16,258	16,258	1.01%	100.00%
Special Projects	200,000	850	16,667	0.43%	5.10%
Subrecipient Grant Agreements	400,152	39,249	33,346	9.81%	117.70%
Street Improvements Program for CCRTA Regional Entities	3,447,523	287,294	287,294	8.33%	100.00%
Total Expenses	49,616,154	3,949,350	4,016,953	7.96%	98.329
Revenues Over Expenses - Operating Budget	60,978	283,441	206,652		
	2024 Adopted	August 2024	Baseline into	% Actual to	% Actual to
CIP BUDGET	Budget	Actual	Budget	Budget	Baseline
	Α	В	C = A/12	B/A	
unding Sources					
ransfer In	\$ 5,901,845	491,820	491,820	8.33%	100.00%
Grant Revenue	11,971,407	85,602	85,602	0.72%	0.00%
Total Funding Sources	17,873,252	577,422	577,422	3.23%	100.00%
Capital Expenditures					
Grant Eligible Costs	11,971,407	85,602	85,602	0.72%	0.00%
Depreciation Expenses	5,962,823	496,902	496,902	8.33%	100.00%
otal Expenditures	17,934,230	582,504	582,504	3.25%	100.00%
	(60,978)	(5,082)	(5,082)	8.33%	100.00%
unding Sources Over Expenditures					
	60.070	000 444	000000		
Revenues Over Expenses - Operating Budget	60,978	283,441	206,652		
Funding Sources Over Expenditures Revenues Over Expenses - Operating Budget Revenues Over Expenses - CIP Budget Revenues Over Expenses (including rounding) \$	60,978 (60,978)	283,441 (5,082) 278,359 \$	206,652 (5,082) 201,570		

Corpus Christi Regional Transportation Authority
corpus christi Regional Transportation Authority
Operating and Capital Budget Report
For the month ended August 2024

For the month ended August 2024						
	202444		08/2024			
OPERATING BUDGET	2024 Adopted Budget	YTD 2024 Actual	YTD Baseline into Budget	% YTD Actual to Budget	% Actual to Baseline	
	Α	В	C = A / 12 * 8	B/A	C vs B	
Revenues			0 /1/12 0	DIA	0 43 5	
Passenger service 5	1,105,459 \$	751,967	\$ 736,973	68.02%	102.03%	
Bus advertising	213,251	142,438	142,167	66.79%	100.19%	
Other operating revenues	362,651	30,520	241,767	8.42%	12.62%	
Sales Tax Revenue	44,244,769	28,171,762	28,700,000	63.67%	98.16%	
Federal, state and local grant assistance	1,200,152	39,249	800,101	3.27%	4.91%	
Investment Income	2,025,000	1,823,294	1,350,000	90.04%	135.06%	
Staples Street Center leases	525,850	344,133	350,567	65.44%	98.16%	
Total Revenues	49,677,132	31,303,363	32,321,575	63.01%	96.85%	
Expenses						
Transportation	11,064,303	7,795,253	7,376,202	70.45%	105.68%	
Customer Programs	771,857	447,813	514,571	58.02%	87.03%	
Purchased Transportation	9,449,581	6,212,665	6,299,721	65.75%	98.62%	
Service Development	682,410	524,929	454,940	76.92%	115.38%	
MIS	1,957,895	1,106,677	1,305,263	56.52%	84.79%	
Vehicle Maintenance	6,817,309	4,646,282	4,544,873	68.15%	102.23%	
Facilities Maintenance	3,393,766	2,242,820	2,262,511	66.09%	99.13%	
Contracts and Procurements	517,294	322,755	344,863	62.39%	93.59%	
CEO's Office	1,114,763	663,479	743,175	59.52%	89.28%	
Finance and Accounting	1,018,620	623,473	679,080	61.21%	91.81%	
Materials Management	294,160	192,599	196,107	65.47%	98.21%	
Human Resources	1,150,530	575.638	767,020	50.03%	75.05%	
General Administration	508.836	327,975	339,224	64.46%	96.68%	
Capital Project Management	433,141	291,863	288,761	67.38%	101.07%	
Marketing & Communications	1,247,108	712,218	831,405	57.11%	85.66%	
Safety & Security	2,422,340	1,705,007	1,614,893	70.39%	105.58%	
Staples Street Center	1,092,185	797,773	728,123	73.04%	109.57%	
Port Ayers Cost Center	24,540	3,358	16,360	13.68%	20.53%	
Debt Service	1,607,841	372,789	372,789	23.19%	100.00%	
Special Projects	200,000	26,097	133,333	13.05%	19.57%	
Subrecipient Grant Agreements	400,152	39,249	266,768	9.81%	14.71%	
Street Improvements Program for CCRTA Regional Entities	3,447,523	2,298,349	2,298,349	66.67%	100.00%	
Total Expenses	49,616,154	31,929,060	32,378,334	64.35%	98.61%	
Revenues Over Expenses - Operating Budget	60,978	(625,697)	(56,759)			
CIP BUDGET	2024 Adopted	YTD 2024	YTD Baseline into	% YTD Actual to	% Actual to	
CIF BODGET	Budget	Actual	Budget	Budget	Baseline	
-	Α	В	C = A / 12 * 8	B/A	C vs B	
Funding Sources	0 500:0:5	0.00:				
Transfer In	\$ 5,901,845	3,934,563	3,934,563	66.67%	100.00%	
Grant Revenue Total Funding Sources	11,971,407 17,873,252	5,390,291 9,324,854	5,390,291 9,324,854	45.03% 52.17%	0.00% 100.00%	
•		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		52	.55.5576	
Capital Expenditures						
Grant Eligible Costs	11,971,407	5,390,291	5,390,291	45.03%	0.00%	
Depreciation Expenses	5,962,823	3,975,215	3,975,215	66.67%	100.00%	
Total Expenditures	17,934,230	9,365,506	9,365,506	52.22%	100.00%	
Funding Sources Over Expenditures	(60,978)	(40,652)	(40,652)	66.67%	100.00%	
Powanues Over Evnences Operation Budget	60.070	(625 627)	(50.750)			
Revenues Over Expenses - Operating Budget Revenues Over Expenses - CIP Budget	60,978	(625,697)	(56,759)			
	(60,978)	(40,652)	(40,652)			
Revenues Over Expenses (including rounding) \$	- \$	(666,349) \$	(97,411)			

Statement of Net Position			
Month ended August 31, 2024, and year ended December 31, 2023			
		Unaudited	Unaudited
		August 31 2024	December 31 2023
ASSETS			2020
Comment Asserts			
Current Assets: Cash and Cash Equivalents	\$	34,204,119 \$	21,367,24
Short Term Investments	3	17,840,457	31,091,86
Receivables:			2.,20.,00
Sales and Use Taxes		7,285,208	7,145,17
Federal Government Other		67,825 349,235	3,345,38
Inventories		688,561	778,93 757,58
Prepaid Expenses		1,977,316	567,18
Total Current Assets		62,412,722	65,053,36
Una Command Association			
Non-Current Assets: Restricted Cash and Cash Equivalents		575,308	575,30
Long Term Investments		373,300 -	2,000,00
Lease Receivable		1,155,165	1,155,16
Capital Assets:			
Land		4,882,879	4,882,87
Buildings Transit Stations, Stops and Pads		52,999,075 31,754,022	52,999,07 31,754,02
Other Improvements		5,525,123	5,525,12
Vehicles and Equipment		64,725,335	64,716,48
Right-To-Use Leased Equipment		499,627	499,62
Right-To-Use Software Subscriptions		1,897,086	1,852,01
Construction in Progress Current Year Additions		4,585,020	4,578,69
Total Capital Assets	-	8,958,750 175,826,917	6,323.8 166,814,24
Less: Accumulated Depreciation		(93,527,809)	(89,552,59
Net Capital Assets		82,299,108	77,261,65
Total Non-Current Assets		84,029,581	80,992,124
TOTAL ASSETS		146,442,303	146,045,488
DEFERRED OUTFLOWS OF RESOURCES			
Deferred outflow related to pensions		8,229,665	8,229,665
Deferred outflow related to OPEB		107,544	107,544
Deferred outflow on extinguishment of debt		2,631,196	2,753,577
Total Deferred Outflows FOTAL ASSETS AND DEFERRED OUTFLOWS	_	10,968,405 157,410,707	11,090,786 157,136,274
LIABILITIES AND NET POSITION			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Current Liabilities:			
Accounts Payable		1,801,594	3,871,186
Current Portion of Long-Term Liabilities:			
Long-Term Debt		930,000	930,000
Compensated Absences Sales Tax Audit Funds Due		328,918	328,918 164,258
Software Subscription Liability		262,651	320,894
Distributions to Regional Entities Payable		6,894,813	4,880,150
Other Accrued Liabilities		950,272	1,187,786
otal Current Liabilities		11,168,246	11,683,191
Ion-Current Liabilities:			
Long-Term Liabilities, Net of Current Portion:			
Long-Term Debt Compensated Absences		15,855,000	15,855,000
Sales Tax Audit Funds Due		1,034,088	1,034,088
Software Subscription Liability		620,319	620,319
Net Pension Liability		11,426,175	11,426,175
Net OPEB Obligation		783,358	783,358
Lease Liability		240,842	240,842
otal Non-Current Liabilities OTAL LIABLILITES	· -	29,959,781	29,959,781
OTAL LIABELLITES	· -	41,128,028	41,642,973
EFERRED INFLOWS OF RESOURCES			
Deferred inflow related to pensions		3,628,960	3,628,960
Deferred inflow related to OPEB		89,627	89,627
Deferred inflow related to leases fotal Deferred Inflows		1,155,165	1,155,165
OTAL LIABILITIES AND DEFERRED INFLOWS		4,873,752 46,001,780	4,873,752 46,516,725
	-	, , , , , , , , , , , , , , , , , , , ,	,,1 2.0
let Position:		00 001 575	50 /== *
let Invested in Capital Assets Restricted for FTA Interest		66,391,979 575,308	59,175,038
Interestricted		575,308 44,441,640	575,308 50,869,202
	_	111,408,927 \$	110,619,548

Corpus Christi Regional Transportation Authority		
Statement of Cash Flows (Unaudited) For the month ended August 31, 2024		
1 of the month office Adgust of, 2024		
		8/31/2024
Cook Floure From One water a Authorities		
Cash Flows From Operating Activities: Cash Received from Customers	\$	73,340
Cash Received from Bus Advertising and Other Ancillary	Ψ	41,960
Cash Payments to Suppliers for Goods and Services		(2,502,725)
Cash Payments to Employees for Services		(946,018)
Cash Payments for Employee Benefits		133,729
Net Cash Used for Operating Activities	_	(3,199,715)
Cook Flows from Non Conital Financina Astivities		
Cash Flows from Non-Capital Financing Activities: Sales and Use Taxes Received		2 74 5 977
Grants and Other Reimbursements		3,715,877 39,249
Distributions to Subrecipient Programs		(39,249)
Distributions to Region Entities		(55,245)
Net Cash Provided by Non-Capital Financing Activities		3,715,877
Cash Flows from Capital and Related Financing Activities:		
Federal and Other Grant Assistance		253,802
Proceeds/Loss from Sale of Capital Assets		-
Proceeds from Bonds Population of Long Torm Dobt		=
Repayment of Long-Term Debt Interest and Fiscal Charges		-
Purchase and Construction of Capital Assets		- (09.472)
Net Cash Provided by Capital and Related Financing Activities	-	(98,473) 155,329
not out it fortuou by out and related I maneing Activities	_	133,323
Cash Flows from Investing Activities:		
Investment Income		198,702
Purchases of Investments		(3,000,000)
Maturities and Redemptions of Investments		4,000,000
Premiums/Discounts on Investments		56,268
Net Cash Provided by Investing Activities		1,254,970
Net Increase in Cash and Cash Equivalents		1,926,461
Cash and Cash Equivalents (Including Restricted Accounts), August 1, 2024		32,852,966
Cash and Cash Equivalents (Including Restricted Accounts), August 31, 2024	\$	34,779,427



Board of Directors Meeting Memo

October 9, 2024

Subject: August 2024 Operations Report

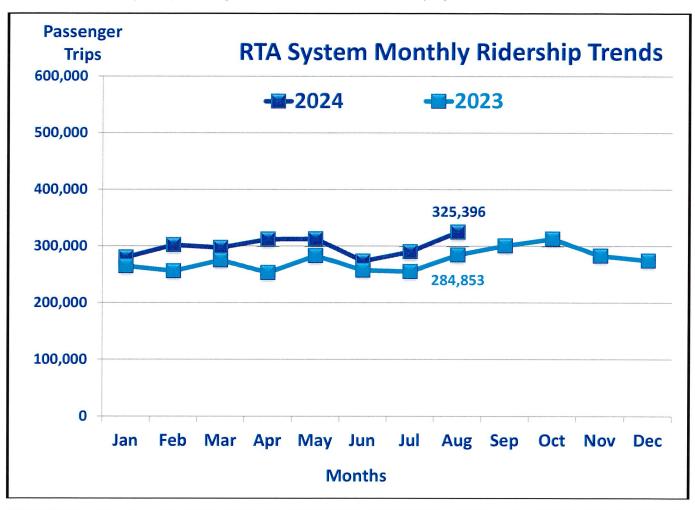
The system-wide monthly operations performance report is included below for your information and review. This report contains monthly and Year-to-Date (YTD) operating statistics and performance measurement summaries containing ridership, performance metrics by service type, miles between road calls and customer service feedback.





System-wide Ridership and Service Performance Results

August 2024 system-wide passenger trips totaled 325,396 which represents a 14.2% increase, compared to 284,853 passenger trips in August 2023 with 40,543 more trips provided this month.



August 2024	August 2023	Variance
22 Weekdays	23 Weekdays	-1
5 Saturdays	4 Saturdays	+1
4 Sundays	4 Sundays	-
31 Days	31 Days	-

The average retail price for unleaded gas in Corpus Christi was \$2.91 per gallon compared to \$3.35 per gallon in August 2023¹ which is a 13% decrease in the average cost per gallon. August rainfall was below

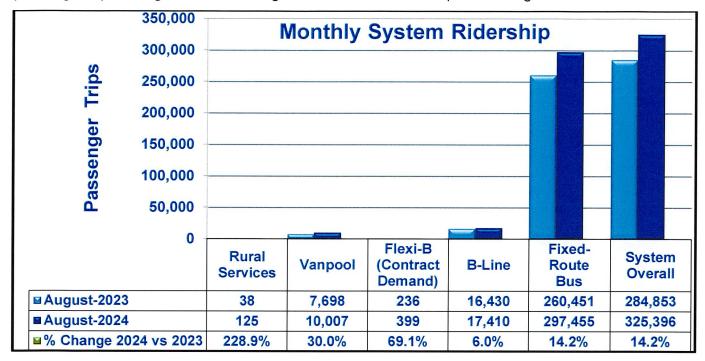
^{1.} GasBuddy.com historical data at http://www.gasbuddy.com.

https://etweather.tamu.edu/rainhistory



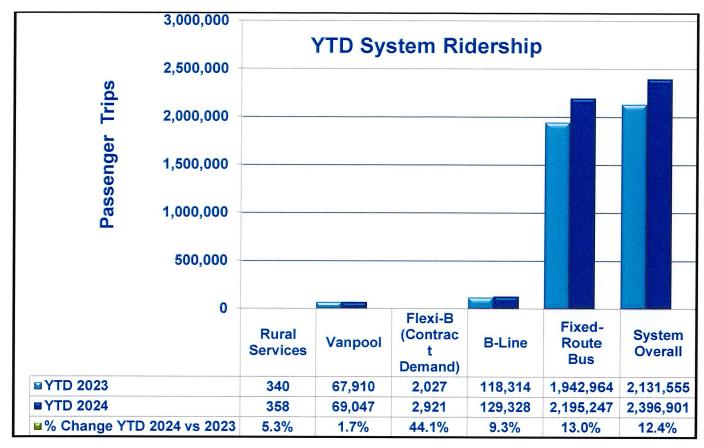
average at only 0.56 inches. In comparison, August 2023 recorded above normal rainfall at 5.04 inches.² Historically, August average rainfall is 2.75 inches. The 96.5-degree average high temperature in August 2024 was slightly above the average temperature of 95.0-degrees.

The chart below shows monthly ridership results for all services. CCRTA recorded 40,543 more passenger trips in August 2024 resulting in a 14.2% increase compared to August 2023.

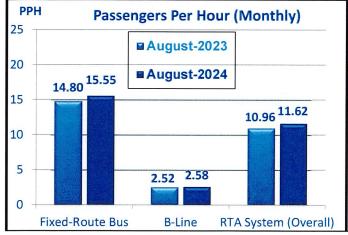


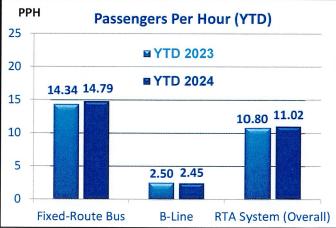
The chart below shows YTD ridership results for all services. 265,346 more trips compared to 2023.



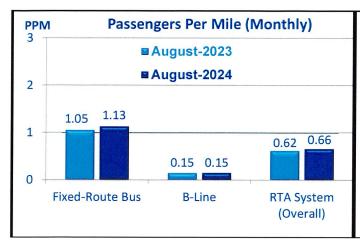


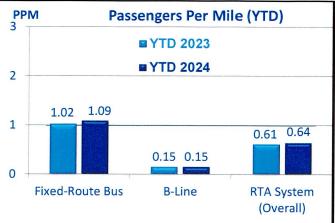
The following four charts are system-wide productivity for the month of August 2024 vs. August 2023 and YTD figures.











The following table shows on-time performance of fixed route services.

Schedule Adherence	Standard	May-24	Jun-24	Jul-24	Aug-24	4-Month Average
Early Departure	<1%	0.2%	0.0%	0.0%	0.0%	0.1%
Departures within 0-5 minutes	>85%	93.9%	94.8%	91.1%	89.4%	93.5%
Monthly Wheelchair Boardings	No standard	4,963	5,689	5,616	5,529	5,449
Monthly Bicycle Boardings	No standard	6,563	5,762	6,332	7,622	6,570

Bus Routes and Bus Stops Impacted by City and TxDOT Construction Projects

- New Harbor Bridge (North Beach): Route 78 remains on a minor detour under U.S. HWY 181 in the inbound direction. (No stops impacted)
- Port Ave. Waterline Replacement Project began March 2022, undetermined completion date.
- Routes 21, 23 & 37 (2 stops impacted)
- IH-37 @ Harbor Bridge Recon. Began May 31, 2024.
- Route 27 (Express, no stops impacted)
- Carroll @ Gollihar (outbound only): Began July 2024.
- > Route 17 (2 stops impacted with TCP placement)
- Comanche St. (Carancahua-Alameda): Began early 2024.
- > Route 23 (2 stops may be impacted with TCP placement)
- Gollihar Rd. (Crosstown-Greenwood): Began April 24, 2023.

On Detour



- Routes 23 & 25 (**13** stops closed for this two-phase project)
- McArdle Rd. (Carroll-Kostoryz): Project began Oct 30, 2023.
- Route 19 (8 stops closed)
- Everhart Rd. (SPID-S. Staples): Project began September 2023.
- Route 32 (not detoured), Route 37 (detoured) (4 stops on Everhart now impacted, 2 closed on Alameda & 2 closed on S. Staples west Everhart Rd.)
- Horne Rd. (Between Port & Ayers): Utility repair began Aug. 12, 2024.
- > Routes 15 & 19 (1 McDonald's bus stop temporarily closed & unserved)
- Bear Ln. (Utility Replacement) Road repair began June 2024.
- Route 16 (Coastal Bend Food Bank 1 stop currently not serviceable)
- N. Tancahua (Leopard-Kinney): Utility replacement began February 5, 2024.
- Routes 19 & 23 (3 stops closed)
- Alameda St. (Louisiana-Texan Trail): Work on project began Fall 2023.
- Routes 5 & 17 (**12** of 19 total stops are currently impacted)
- Brownlee Blvd. (Morgan-Staples) To begin late 2024
- Routes 5 (Express) & 17 (8 stops will be impacted)
- Upper/Mid./Lower Broadway: Project in design (60%)
- Routes 6, 76, 78 (no stops impacted)
- Carroll Ln. (SH-358 to Holly) Project in design (60%)
- Route 15 (4 stops may be impacted)
- Alameda St. (Everhart-Airline): Project in design. (90%)
- Route 5 (13 stops may be impacted)
- Alameda St. (Texan Trail-Doddridge): Project in design. (90%)
- Route 5 (11 stops may be impacted)

For August 2024, there were 11 impacted fixed routes out of 32 fixed route services in operation. This equates to approximately 34% of CCRTA services. Impacted bus route services include: 5, 15, 16, 17, 19, 21, 23, 25, 27 (Express), 37 & 78

The total number of bus stops that were impacted or closed was 50.

Future City Bond projects, the number of additional bus stops which may be impacted or closed is 36.



<u>Purchased Transportation Department Report: B-Line Service Contract Standards & Ridership Statistics</u>

In August 2024, B-Line service performance metrics are listed below.

- <u>Productivity</u>: 2.58 Passengers per Hour (PPH) did meet the contract standard of 2.50 PPH.
- On-time Performance: 83.6% for August did not meet the contract standard of 95.0%.
- Denials: 0 denials or **0.0%** did meet the contract standard of 0.0%.
- <u>Miles between Road Calls (MBRC)</u>: **17,869** did meet the contract standard of 12.250 miles.
- Ridership Statistics: 11,308 ambulatory boardings; 4,956 wheelchair boardings

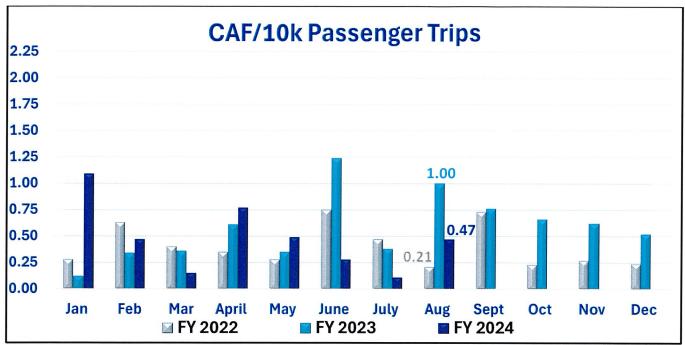
Metric	May-24	Jun-24	Jul-24	Aug-24	(4) Month-Ave.
Passengers per Hour	2.51	2.38	2.44	2.58	2.48
On-time Performance	85.1%	90.6%	89.9%	83.6%	87.3%
Denials	0.00%	0.00%	0.00%	0.00%	0.0%
Miles Between Road Calls	29,564	21,139	23,971	17,869	23,136
Monthly Wheelchair Boardings	4,675	4,052	4,498	4,956	4,545

Customer Programs Monthly Customer Assistance Form (CAF) Report

For the month of August 2024, Customer Service received and processed 67 Customer Assistance Forms (CAF's). A total of 59 or 88% were for CCRTA and Contract Fixed Route Services, of which **14** or 0.21% were verified as valid. This equates to approximately **0.47** CAFs **per 10,000** passenger trips. There was 1 commendation received for Fixed Route services.

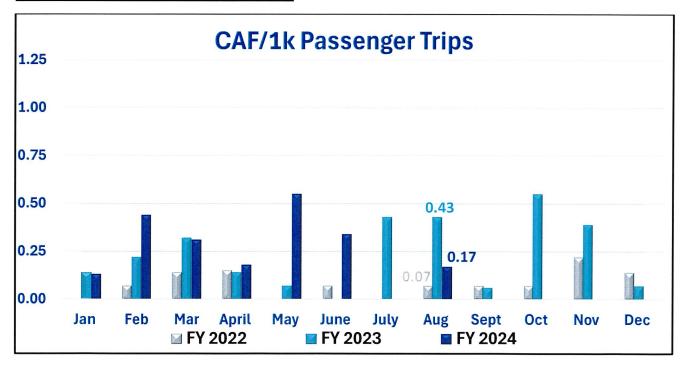
Number of CAFs/10k for Fixed Route Services





For the month of July 2024, Customer Service received and processed 67 Customer Assistance Forms (CAF's). A total of 8 or 12% were for B-Line Services, of which **3** or 0.04% were verified as valid. This equates to approximately **0.17** CAFs **per 1,000** passenger trips. B-Line Services received two commendations in August.

Number of CAFs/1k for B-Line Services





Customer Programs Verified (CAF's) Count



Route Summary Report:

Route	# of CAFs	Route	# of CAFs
#3 NAS Shuttle	3	3 #50 Calallen/NAS Ex (P&R)	
#4 Flour Bluff	2	#51 Gregory/NAS Ex (P&R)	3
#5 Alameda	1	#54 Gregory/Downtown Express	
#5x Alameda Express		#60 Momentum Shuttle	
#6 Santa Fe/Malls		#65 Padre Island Connection	3
#12 Hillcrest/Baldwin	1	#76 Downtown Shuttle	
#15 Kostoryz/Carroll HS	1	#78 North Beach	
#16 Morgan/Port		#83 Advanced Industries	
#17 Carroll/Southside	1	#90 Flexi-B Port Aransas	
#19 Ayers	4	#93 Flex	2



#21 Arboleda		#94 Port Aransas Shuttle	
#23 Molina	3	#95 Port Aransas Express	1
#24 Airline/Yorktown		B-Line (Paratransit) Services	5
#25 Gollihar/Greenwood		Transportation	
#26 Airline/Lipes		Service Development	3
#27 Leopard	2	Facilities Maintenance/Bus Stops	17
#28 Leopard/Navigation		IT	
#29 Staples	5	Safety & Security	3
#32 Southside	1	Vehicle Maintenance	2
#34 Robstown North		Commendations	3
#35 Robstown South			
#37 Crosstown/TAMU-CC	1		***************************************
_		Total CAFs	67

Processed CAF Breakdown by Service Type:

CAF Category	RTA Fixed Route	B-Line ADA Paratransit	Purchased Transportation	Totals
ADA				
Service Stop Issues	1			1
Driving Issues	5	3		8
Customer Services				
Late/Early – No Show	1		2	3
Alleges Injury	1		1	2
Fare/Transfer Dispute	1			1
Heating/Cooling				
Dispute Drop-off/Pickup	1	2		3

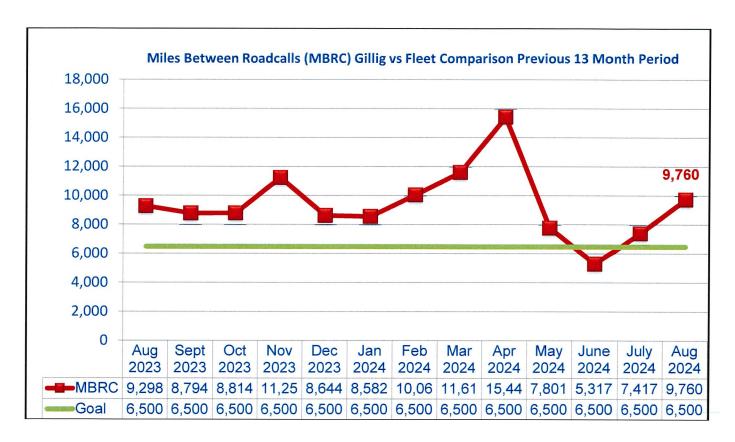


Rude	1	1	2	4
Left Behind/Passed Up	5		5	10
Inappropriate Behavior	3			3
Policy			1	1
Incident at Stop	***************************************			-
Incident on Bus				
Incident at Station				
Securement/Tie Down Issue				
Denial of Service	······································			
Safety & Security	3			3
Facility Maintenance	20			20
Service Development	3			3
Transportation (other)				
Overcrowded Vehicle				
IT				
Vehicle Maintenance	2			
Commendations	1	2		3
Total CAFs	48	8	11	67

Vehicle Maintenance Department: Miles Between Road Calls Report

In August 2024, there was only 9,760 miles between road calls (MBRC) recorded as compared to 9,298 MBRC in August 2023. A standard of 6,500 miles between road calls is used based on the fleet size, age and condition of CCRTA vehicles. The thirteen-month average is 9,447.





Board Priority

The Board Priorities are Public Image and Ridership.

Respectfully Submitted,

Submitted by:

Liann Alfaro

Director of Planning

Reviewed by:

Gordon Robinson

Managing Director of Operations

Final Approval by:

Miguel Rendón

Deputy Chief Executive Officer